



**EUROPEAN COMMISSION**

# Erasmus Mundus, External Cooperation Window

Grant Application Form

Open Call for Proposals

Reference: **EACEA 07/34**

Deadline for submission of applications: 15<sup>th</sup> February 2008

Name of applicant:	Montpellier 2 University Sciences and Technology
Window and Lot Number	Group A – Lot n°1 (Morocco, Algeria, Tunisia)

Dossier No	
(For official use only)	

## **NOTICE**

All personal data (such as names, addresses, CVs, etc.) mentioned in your application form will be processed in accordance with Regulation (EC) No 45/2001 of the European Parliament and of the Council of 18 December 2000 on the protection of individuals with regard to the processing of personal data by the Community institutions and bodies and on the free movement of such data. Your replies to the questions in this form are necessary in order to assess your grant application and they will be processed solely for that purpose by the department responsible for the Community grant programme concerned.

Please read and complete this form with all due care, in accordance with the guidelines for applicants.

### **Administrative instructions**

- The application must be typewritten or word-processed using a computer, ("arial" font character size 11 pt minimum).
- This call is published in five languages: English, French, German, Spanish and Portuguese. To facilitate the selection process, applicants are invited to submit their application in English.
- The original of the application must bear the original signature of the legal representative of the applicant institution and the original stamp of this institution (section IV of the application).
- The application must be accompanied by copies of letters from the appropriate authorities of each institution participating in the project, confirming their agreement with the application as submitted (section II of the application).
- Applications must be sent by post **and** e-mail by the closing date. The paper copy is authentic. Applications sent by e-mail only or sent by fax will not be accepted.
- The signed original of the application and 2 copies thereof must be sent in the same envelope **by 15th February 2008 (as per postmark)** to:

Education, Audiovisual and Culture Executive Agency  
Call for proposals "Erasmus Mundus - External Cooperation Window"  
Unit P4  
Avenue du Bourget 1 (BOUR 00/37)  
B-1040 Brussels  
E-Mail: EACEA-Erasmus-Mundus@cec.eu.int

Because of the tight timing for the assessment of applications, you are requested to send your application **by express mail**.

- All applications will receive an acknowledgement slip.
- The Agency plans to announce the award decision by May 2008 (this date is indicative only and depend on the number of applications received).
- Any questions relating to this proposal should be addressed to the address indicated above

# FULL APPLICATION FORM

## I. THE ACTION

### 1. SUMMARY DESCRIPTION

<b>1.1 Title: (add country names)</b>	<i>Erasmus Mundus External Cooperation Window for Algeria, Morocco and Tunisia</i>		
<b>1.2 Geographical window</b>	<b>Group A : South Mediterranean, Eastern European region including Russia</b>		
<b>1.3 Lot Number</b>	<b>Lot 1</b>		
<b>Coverage in the third country(-ies) zone</b> <i>(list of third-countries, regions and towns represented among the partnership and the associate organisations)</i>	<b>Country</b>	<b>regions</b>	<b>towns</b>
	<b>Morocco</b>	Tensift-Al Haouz Rabat-Salé-Zemmour-Zaer Tanger-Tétouan	Marrakech Rabat Tanger
	<b>Algeria</b>	Béjaïa Constantine Oran	Béjaïa Constantine Oran
	<b>Tunisia</b>	Sfax Sousse Tunis	Sfax Sousse Tunis
<b>EU countries in the partnership</b>	<b>Belgium, France, Italy, Spain</b>		
<b>Others European countries in the partnership</b>	-		

### **Amount requested from the European Commission in Euro**

*(use table in annex B to the call to calculate the grant amount requested)*

<b>Amount requested from the European Commission</b>
5 199 225 EUR

**Duration of the project**

**Up to 24 months**



**From 25- 45 months**

*You must count the duration of the entire project: minimum this will comprise from 15<sup>th</sup> July 2008 (if contract has been signed) to the time the last of the students carrying out the longest mobility will have finished.*

### **Thematic Fields covered by the individual mobility flows :**

The thematic fields covered by the AVERROES project are in the next table. The priority fields are :

01.3 : Food science and technology

02 : Regional planning (02.4), Transport and traffic studies (02.6)

04 : Accountancy-Financial Management (04.3), Tourism-catering-hotel management (04.4), Marketing and sales management (04.7)

06 : Electronic engineering-telecommunications (06.5), Manufacturing sciences (06.6)

07 : Environmental sciences-ecology (07.2), Soil and water sciences (07.4)


10 : Law (all the fields)

13.1 : Biology

14 : Political science (14.1), Sociology (14.2), Economics (14.3)

Thematic Fields	Maghrebian Partners									European Partners										
	Tunisia			Morocco			Algeria			European Partners										
	University of Sfax	University of Sousse	University of 7th november at Carthage	Cadi Ayyad University of Marrakech	Mohamed V Agdal University - Rabat	Abdelmalek Essaâdi University - Tetouan	A. Mira University of Béjaïa	Mentour University of Constantine	University of Oran	Montpellier 1 University	Montpellier 2 University	Paul Valéry Montpellier 3 University	University of Liegee	University of Cadiz	Aix-Marseille 2 University	University of Genoa	University of Catania	University of Balearics Islands	University of Perpignan Via Domitia	Sup'Agro
01.3 Food Science and Technology		X	X	X	X	X	X	X	X		X		X		X		X	X		X
02 Architecture, Urban and Regional Planning	X	X	X		X			X	X			X				X	X		X	X
03 Art and Design	X	X	X		X						X	X								
04 Business Studies, Management Science	X	X	X	X	X	X	X	X	X	X	X	X		X		X	X		X	
05 Education, Teacher Training	X		X								X	X	X	X		X	X			
06 Engineering, Technology		X	X		X	X	X	X			X		X	X	X	X	X		X	
07 Geography, Geology	X	X	X		X	X	X	X	X		X	X	X	X	X	X			X	X
08 Humanities					X							X				X		X	X	
09 Languages and Philological Sciences	X	X	X		X	X	X	X	X		X	X	X	X		X	X		X	
10 Law	X	X	X		X	X		X	X	X		X	X	X		X	X	X	X	
11 Mathematics, Informatics	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X		X	
12 Medical Sciences	X			X	X	X	X	X	X	X	X	X	X	X	X	X	X			
13.1 Biology	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X		X	X
14 Social Sciences	X	X	X	X	X		X	X	X	X	X	X	X	X	X	X	X	X	X	
15 Communication and Information Sciences	X	X	X		X	X		X		X		X		X						
16 Other Areas of Study (specify in free text area)		X	X		X				X				X	X	X	X				X

 Priority Fields

 Less priority fields

### Number of Individual Mobility Activities foreseen

*A. Per type of mobility:*

*Please remember that 50% of the mobility flows must correspond to Target group 1*

Type of Mobility	Europeans 22%	Third-Country nationals 78%				TOTAL 100%
	Target Group 1	Ctry code <sup>1</sup>	Target Group 1	Target Group 2	Target Group 3	
Undergraduates 35%	25	MA	27	0	2	114
		DZ	28	0	2	
		TN	28	0	2	
Masters 25%	17	MA	10	9	2	81
		DZ	9	10	2	
		TN	10	10	2	
Doctorates 20%	13	MA	9	8	1	65
		DZ	8	8	1	
		TN	8	8	1	
Post-doctorates 10%	7	MA	4	4	1	33
		DZ	4	4	1	
		TN	4	4	0	
Teaching staff 10%	10	MA	7	0	0	33
		DZ	8	0	0	
		TN	8	0	0	
<b>TOTAL</b>	<b><u>72</u></b>		<b><u>172</u></b>	<b><u>65</u></b>	<b><u>17</u></b>	<b><u>326</u></b>

<sup>1</sup> Please enter the figure for each of the specific countries of the targeted geographical window

*B. Per third-country concerned by the geographical lot*

*Please remember that 70% of the total mobility flows must correspond to Third country students.*<sup>2</sup>

<b>Third-Country name</b>	<b>Undergraduates</b>	<b>Masters</b>	<b>Doctorates</b>	<b>Post-doctorates</b>	<b>Teaching staff</b>	<b>TOTAL</b>
Morocco	29	21	18	9	7	84
Algeria	30	21	17	9	8	85
Tunisia	30	22	17	8	8	85
<b>TOTAL</b>	<b><u>89</u></b>	<b><u>64</u></b>	<b><u>52</u></b>	<b><u>26</u></b>	<b><u>23</u></b>	<b><u>254</u></b>

## **2. Languages**

<p>In order to facilitate the contracting process, the grant agreements will be issued in English.</p> <p>However, you are invited to choose in which language you prefer to conduct the correspondence with the Agency.</p>
<p><input type="checkbox"/> English <input checked="" type="checkbox"/> French</p>

## **3. Financial support from the European Community**

Please note that according to the financial regulation applicable to the general budget of the European Communities, one project may not receive more than one grant from the budget of the European Communities. In other words, if you are to be selected to receive a Window grant, you must not receive a grant from another Community programme for the same activities and funding period.

Is this project, or any aspect thereof or any larger project to which it may belong, currently being supported under another European Community programme?

<p><input checked="" type="checkbox"/> No</p> <p><input type="checkbox"/> Yes. <i>Please specify the programme(s), date(s), type(s) of activity and, if possible, agreement number(s):</i></p>
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Is this project, or any aspect thereof or any larger project to which it may belong, currently the subject of any other application for support from the European Community?

<sup>2</sup> Please notice that under the ACP window **the totality of the student individual mobility must concern ACP nationals only**. This percentage must represent **at least 80%** of the total individual mobility of the window. (See section 7.2.1 of the Guidelines)

No

Yes. Please specify the programme(s) and provide the amount(s) requested:

#### **4. Applicant / Co-ordinating institution**

Please, use country and region codes indicated in Annex 1.

##### **4.1 Applicant Institution's official data and Legal Representative**

This is the person legally authorised to sign the application and the grant agreement on behalf of the co-ordinating institution.

Full legal name of the institution in the national language	Université Montpellier 2 Sciences et Techniques		
Acronym of the institution, if applicable	UM2		
Full name of the institution in English (formal or informal translation)	Montpellier 2 University Sciences and Technology		
Country code	FR	Region code	FR81
Type of institution	Public <input checked="" type="checkbox"/> Private <input type="checkbox"/>	Erasmus University Charter N°	28072-IC-1-2007-1-FR-ERASMUS-EUC-1
Website	<a href="http://www.univ-montp2.fr">http://www.univ-montp2.fr</a>		
<b>Legal representative</b> of the institution: Family name First name	CUQ Jean Louis	Title (e.g. Prof., Dr., etc.)	Prof.
Department / Unit			
Official function within the institution	President	Sex	<input type="checkbox"/> F (female) <input checked="" type="checkbox"/> M (male)
Legal address of the institution: Street & Street Number Post Code & Town Country	Place Eugène BATAILLON 34095 MONTPELLIER cedex 05 FRANCE		
Phone (including country and area code)	+33 / 4 / 67143015		
Fax (including country and area code)	+33 / 4 / 67149325		
E-mail	<a href="mailto:presidence@univ-montp2.fr">presidence@univ-montp2.fr</a>		
Is the institution able to recover VAT?	YES		

#### 4.2 Co-ordinator

*This is the manager of the project. All correspondence relating to the action will be addressed to this person.*

Family name First name	DUMAS Michel	Title (e.g. Prof., Dr., etc.)	Dr.
Institution (only if different from point 6.1 above) / Department			
Official function within the institution	European and international relations Office Director	Sex	<input type="checkbox"/> F (female) <input checked="" type="checkbox"/> M (male)
Correspondence address (only if different from point 6.1 above): Street & Street Number Post Code & Town Country			
Phone (including country and area code)	+33 / 6 / 32633123		
Fax (including country and area code)	+33 / 4 / 67149325		
E-mail	em.maghreb@poluniv.univ-montp2.fr		

#### 4.3 Person in charge of finance in the applicant institution

*This is the person who, together with the legal representative, is entitled to sign the financial identification form and who will be in charge of the management of the grant on behalf of the applicant organisation*

Family name First name	FICHOT Daniel	Title (e.g. Prof., Dr., etc.)	M.
Department / Unit	Accounting Agency		
Official function within the institution	Accountant	Sex	<input type="checkbox"/> F (female) <input checked="" type="checkbox"/> M (male)
Correspondence address (only if different from point 6.1 above): Street & Street Number Post Code & Town Country			
Phone (including country and area code)	+33 / 4 / 67143080		
Fax (including country and area code)	+33 / 4 / 67144808		
E-mail	daniel.fichot@univ-montp2.fr		

#### 4.4 Legal entity and financial identification

Please complete and sign the forms in Annexes C and D of the Call and attach them to your application.

*(Annex C must be signed by the legal representative identified under 4.1 above; Annex D must be signed either by the legal representative or the financial person identified under 4.3 above)*

## 5. Partner institutions

- *To fill in this part, please use the country codes and region codes indicated in Annex 1.*
- *The partnership composition (including the applicant institution) must comply with the general provisions set in the Guidelines (section 6.4) and the specific requirements per each of the targeted window (Section 7)*
- *Add copies of this table to present the additional partners*

### European Partner institution No 1

Full legal name of the institution in the national language	Université de Liège					
Acronym of the institution, if applicable	ULg	Erasmus University Charter N°	28133-IC-1-2007-1-BE-ERASMUS-EUC-1			
Full name of the institution in English (formal or informal translation)	University of Liege					
Type of institution	Public <input checked="" type="checkbox"/>	Private <input type="checkbox"/>	Country code	BE	Region code <sup>3</sup>	BE33
Department / Unit						
Contact person	Family Name: DASNOY		Function: International relation officer			
	First Name: Christine		Male <input type="checkbox"/>		Female <input type="checkbox"/>	
Address: Street & Street Number Post Code & Town Country	185 Avenue de Longwy 67000 Arlon Belgique					
Phone (including country and area code)	+ 32 / 63 / 230867					
Fax (including country and area code)	+ 32 / 63 / 230897					
E-mail	<a href="mailto:Christine.dasnoy@ulg.ac.be">Christine.dasnoy@ulg.ac.be</a>					
Website	<a href="http://www.ulg.ac.be">http://www.ulg.ac.be</a>					
Is the institution able to recover VAT?	NO					

<sup>3</sup> For European institutions only. Use regional codes in Annex

### European Partner institution No 2

Full legal name of the institution in the national language	Universidad de Cadiz					
Acronym of the institution, if applicable	UCA	Erasmus University Charter N°	28564-IC-1-2007-1-ES-ERASMUS-EUC-1			
Full name of the institution in English (formal or informal translation)	University of Cadiz					
Type of institution	Public <input checked="" type="checkbox"/>	Private <input type="checkbox"/>	Country code	ES	Region code <sup>4</sup>	ES61
Department / Unit						
Contact person	Family Name: Howard		Function: International relations office Director			
	First Name: Laura Jane Male		Male <input type="checkbox"/> Female <input checked="" type="checkbox"/>			
Address: Street & Street Number Post Code & Town Country	Paseo Carlos III, 3 11003 Cadiz ESPAÑA					
Phone (including country and area code)	+ 34 / 956 / 015761					
Fax (including country and area code)	+ 34 / 956 / 015895					
E-mail	Regina.stork@uca.es					
Website	http://www.uca.es					
Is the institution able to recover VAT?	NO					

### European Partner institution No 3

Full legal name of the institution in the national language	Universitat de les Illes Balears					
Acronym of the institution, if applicable	UIB	Erasmus University Charter N°	28542-IC-1-2007-1-ES-ERASMUS-EUC-1			
Full name of the institution in English (formal or informal translation)	University of the Balearic Islands					
Type of institution	Public <input checked="" type="checkbox"/>	Private <input type="checkbox"/>	Country code	ES	Region code <sup>5</sup>	ES53
Department / Unit						
Contact person	Family Name: CASAS		Function: Rector			
	First Name: Montserrat		Male <input type="checkbox"/> Female <input checked="" type="checkbox"/>			
Address: Street & Street Number Post Code & Town Country	Edifici Ramon Llull Cra. de Valldemossa, km 7.5, 07122 Palma (Illes Balears) ESPAÑA					
Phone (including country and area code)	+34 / 971 172939					
Fax (including country and area code)	+34 / 971 172064					
E-mail	rector@uib.es					
Website	http://www.uib.es					
Is the institution able to recover VAT?	NO					

<sup>5</sup> For European institutions only. Use regional codes in Annex

#### European Partner institution No 4

Full legal name of the institution in the national language	Université de la Méditerranée Aix-Marseille 2				
Acronym of the institution, if applicable		Erasmus University Charter N°	28483-IC-1-2007-1-FR-ERASMUS-EUC-1		
Full name of the institution in English (formal or informal translation)	Aix-Marseille 2 University				
Type of institution	Public <input checked="" type="checkbox"/>	Private <input type="checkbox"/>	Country code	FR	Region code <sup>6</sup> FR82
Department / Unit					
Contact person	Family Name: BERLAND		Function: President		
	First Name: Yvon		Male <input checked="" type="checkbox"/> Female <input type="checkbox"/>		
Address: Street & Street Number Post Code & Town Country	Jardin du Pharo 58 Boulevard Charles Livon 13007 Marseille France				
Phone (including country and area code)	+ 33/ 491396500				
Fax (including country and area code)	+ 33/ 491313136				
E-mail	yvon.berland@univmed.fr				
Website	http:// www.mediterranee.univ-mrs.fr				
Is the institution able to recover VAT?	YES				

#### European Partner institution No 5

Full legal name of the institution in the national language	Montpellier SupAgro				
Acronym of the institution, if applicable	SupAgro	Erasmus University Charter N°	28350-IC-1-2007-1-FR-ERASMUS-EUC1		
Full name of the institution in English (formal or informal translation)	Montpellier SupAgro				
Type of institution	Public <input checked="" type="checkbox"/>	Private <input type="checkbox"/>	Country code	FR	Region code <sup>7</sup> FR81
Department / Unit					
Contact person	Family Name: LANDAIS		Function: Director		
	First Name: Etienne		Male <input checked="" type="checkbox"/> Female <input type="checkbox"/>		
Address: Street & Street Number Post Code & Town Country	Place Pierre Viala 34060 Montpellier cedex 01 France				
Phone (including country and area code)	+ 33 / 4 / 99612200				
Fax (including country and area code)	+ 33 / 4 / 99612900				
E-mail	etienne.landais@supagro.inra.fr				
Website	http:// www.supagro.fr				
Is the institution able to recover VAT?	YES				

<sup>6</sup> For European institutions only. Use regional codes in Annex

### European Partner institution No 6

Full legal name of the institution in the national language	Université Montpellier 1				
Acronym of the institution, if applicable	UM1	Erasmus University Charter N°	28088-IC-1-2007-1-FR-ERASMUS-EUC-1		
Full name of the institution in English (formal or informal translation)	Montpellier 1 University				
Type of institution	Public <input checked="" type="checkbox"/> Private <input type="checkbox"/>	Country code	FR	Region code <sup>8</sup>	FR81
Department / Unit					
Contact person	Family Name: DURAND		Function: International relations Vice-President		
	First Name: Bernard		Male <input checked="" type="checkbox"/> Female <input type="checkbox"/>		
Address: Street & Street Number Post Code & Town Country	5, Boulevard Henri IV – CS 19044 34967 Montpellier cedex 2 France				
Phone (including country and area code)	+ 33 / 4 / 67821251				
Fax (including country and area code)	+ 33 / 4 / 67821257				
E-mail	bernard.durand@univ-montp1.fr				
Website	http://www.univ-montp1.fr				
Is the institution able to recover VAT?	YES				

### European Partner institution No 7

Full legal name of the institution in the national language	Université Paul Valéry Montpellier 3				
Acronym of the institution, if applicable	UM3	Erasmus University Charter N°	28497- IC-1-2007-1-FR-ERASMUS-EUC-1		
Full name of the institution in English (formal or informal translation)	Paul-Valery Montpellier 3 University				
Type of institution	Public <input checked="" type="checkbox"/> Private <input type="checkbox"/>	Country code	FR	Region code <sup>9</sup>	FR81
Department / Unit					
Contact person	Family Name: MIOSSEC		Function: President		
	First Name: Jean-Marie		Male <input checked="" type="checkbox"/> Female <input type="checkbox"/>		
Address: Street & Street Number Post Code & Town Country	Route de Mende 34199 Montpellier cedex 5 France				
Phone (including country and area code)	+ 33 / 4 / 67142051				
Fax (including country and area code)	+ 33 / 4 / 67142051				
E-mail	jean-marie.miossec@univ-montp3.fr				
Website	http://www.univ-montp3.fr				
Is the institution able to recover VAT?	YES				

<sup>8</sup> For European institutions only. Use regional codes in Annex

### European Partner institution No 8

Full legal name of the institution in the national language	Université de Perpignan Via Domitia				
Acronym of the institution, if applicable	UPVD	Erasmus University Charter N°	28338 - IC-1-2007-1-FR-ERASMUS-EUC-1		
Full name of the institution in English (formal or informal translation)	University of Perpignan Via Domitia				
Type of institution	Public <input checked="" type="checkbox"/>	Private <input type="checkbox"/>	Country code	FR	Region code <sup>10</sup> FR81
Department / Unit					
Contact person	Family Name: LOURDE		Function: Africa and francophonie relations Office Manager		
	First Name: Albert		Male <input checked="" type="checkbox"/> Female <input type="checkbox"/>		
Address: Street & Street Number Post Code & Town Country	52 avenue Paul Alduy 66 860 Perpignan Cedex France				
Phone (including country and area code)	+33 / 468661776				
Fax (including country and area code)	+33 / 468661749				
E-mail	sec-suri@univ-perp.fr				
Website	http://www.univ-perp.fr				
Is the institution able to recover VAT?	YES				

### European Partner institution No 9

Full legal name of the institution in the national language	Università degli Studi di Genova				
Acronym of the institution, if applicable	UNIGE	Erasmus University Charter N°	29130- IC-1-2007-1-IT-ERASMUS-EUC-1		
Full name of the institution in English (formal or informal translation)	University of Genoa				
Type of institution	Public <input checked="" type="checkbox"/>	Private <input type="checkbox"/>	Country code	IT	Region code <sup>11</sup> IT13
Department / Unit	Department of European Research (DIRE)				
Contact person	Family Name: CANEPA		Function: Vice-director		
	First Name: Aristide		Male <input checked="" type="checkbox"/> Female <input type="checkbox"/>		
Address: Street & Street Number Post Code & Town Country	Via Balbi, 5 16126 Genova Italia				
Phone (including country and area code)	+ 39 / 010 / 2099037				
Fax (including country and area code)	+ 39 / 010 / 2095087				
E-mail	aristide.canepa@unige.it				
Website	http://unige.it				
Is the institution able to recover VAT?	NO				

<sup>10</sup> For European institutions only. Use regional codes in Annex

<sup>11</sup> For European institutions only. Use regional codes in Annex

**European Partner institution No 10**

Full legal name of the institution in the national language	Università degli Studi di Catania				
Acronym of the institution, if applicable	UNICT	Erasmus University Charter N°	29276- IC-1-2007-1-IT-ERASMUS-EUC-1		
Full name of the institution in English (formal or informal translation)	University of Catania				
Type of institution	Public <input checked="" type="checkbox"/>	Private <input type="checkbox"/>	Country code	IT	Region code <sup>12</sup> ITA
Department / Unit					
Contact person	Family Name: PIOLETTI		Function: International relations Vice-Rector		
	First Name: Antonio		Male <input checked="" type="checkbox"/> Female <input type="checkbox"/>		
Address: Street & Street Number Post Code & Town Country	Via Tomaselli 31 (villa Citelli) 95 125 Catania Italia				
Phone (including country and area code)	+ 39 / (0)95 / 7307960				
Fax (including country and area code)	+ 39 / (0)95 / 7307964				
E-mail	uri@unict.it				
Website	http://www.unict.it				
Is the institution able to recover VAT?	NO				

**Third-Country Partner institution No 1**

Full legal name of the institution in the national language	Université Abderrahmane Mira de Béjaïa				
Acronym of the institution, if applicable					
Full name of the institution in English (formal or informal translation)	Abderrahmane Mira University of Bejaïa				
Type of institution	Public <input checked="" type="checkbox"/>	Private <input type="checkbox"/>	Country code	DZ	
Department / Unit					
Contact person	Family Name: MERABET		Function: Rector		
	First Name: Djoudi		Male <input checked="" type="checkbox"/> Female <input type="checkbox"/>		
Address: Street & Street Number Post Code & Town Country	Route de Targa Ouzemmour 06000 Béjaïa Algérie				
Phone (including country and area code)	00 213 / 34 21 93 13				
Fax (including country and area code)	00 213 / 34 21 93 13				
E-mail	dmerabet@yahoo.fr				
Website	http:// www. univ-bejaia.dz				
Is the institution able to recover VAT?	NO				

### Third-Country Partner institution No 2

Full legal name of the institution in the national language	Université Mentouri de Constantine		
Acronym of the institution, if applicable	UMC		
Full name of the institution in English (formal or informal translation)	Mentouri University of Constantine		
Type of institution	Public <input checked="" type="checkbox"/> Private <input type="checkbox"/>	Country code	DZ
Department / Unit			
Contact person	Family Name: DJEKOUNE First Name: Abdelhamid	Function: Recteur Male <input checked="" type="checkbox"/> Female <input type="checkbox"/>	
Address: Street & Street Number Post Code & Town Country	Route Ain El Bey 25000 Constantine Algérie		
Phone (including country and area code)	+ 213 / 31 81 88 92		
Fax (including country and area code)	+ 213 / 31 81 87 11		
E-mail	djekoune@umc.edu.dz		
Website	http:// www.umc.edu.dz		
Is the institution able to recover VAT?	NON		

### Third-Country Partner institution No 3

Full legal name of the institution in the national language	Université d'Oran		
Acronym of the institution, if applicable			
Full name of the institution in English (formal or informal translation)	University of Oran		
Type of institution	Public <input checked="" type="checkbox"/> Private <input type="checkbox"/>	Country code	DZ
Department / Unit			
Contact person	Family Name: AHMED FOUATIH First Name: Zoubir	Function: Vice Rector Male <input checked="" type="checkbox"/> Female <input type="checkbox"/>	
Address: Street & Street Number Post Code & Town Country	Route de l'Aéroport - Es Sénia BP 1524 Oran El Manouer 31000 - Oran Algérie		
Phone (including country and area code)	+ 213 / 41 58 20 62		
Fax (including country and area code)	+ 213 / 41 58 20 62		
E-mail	zoubirfouatih@yahoo.fr		
Website	http:// www.univ-oran.dz		
Is the institution able to recover VAT?	NO		

### Third-Country Partner institution No 4

Full legal name of the institution in the national language	Université Cadi Ayyad Marrakech		
Acronym of the institution, if applicable	UCAM		
Full name of the institution in English (formal or informal translation)	Cadi Ayyad University of Marrakech		
Type of institution	Public <input checked="" type="checkbox"/> Private <input type="checkbox"/>	Country code	MA
Department / Unit	Présidence de l'Université		
Contact person	Family Name: TANOUTI First Name: Boumediene	Function: Vice President Male <input checked="" type="checkbox"/> Female <input type="checkbox"/>	
Address: Street & Street Number Post Code & Town Country	Boulevard Prine Moulay Abdellah BP 511 40000 Marrakech Maroc		
Phone (including country and area code)	+ 212 / 24 / 43 48 13		
Fax (including country and area code)	+ 212 / 24 / 43 44 94		
E-mail	tanouti@ucam.ac.ma		
Website	http:// www.ucam.ac.ma		
Is the institution able to recover VAT?	NO		

### Third-Country Partner institution No 5

Full legal name of the institution in the national language	Université Mohamed V Agdal		
Acronym of the institution, if applicable	UM5A		
Full name of the institution in English (formal or informal translation)	Mohamed V Agdal University		
Type of institution	Public <input checked="" type="checkbox"/> Private <input type="checkbox"/>	Country code	MA
Department / Unit			
Contact person	Family Name: BOUTALEB JOUTEI First Name: Hafid	Function: President Male <input checked="" type="checkbox"/> Female <input type="checkbox"/>	
Address: Street & Street Number Post Code & Town Country	3 rue Michlifen Agdal-Rabat BP 554 Rabat Chellah Maroc		
Phone (including country and area code)	+ 212 / 37 / 67 33 18		
Fax (including country and area code)	+ 212 / 37 / 67 14 01		
E-mail	presidence@um5a.ac.ma		
Website	http://www. um5a.ac.ma		
Is the institution able to recover VAT?	NO		

**Third-Country Partner institution No 6**

Full legal name of the institution in the national language	Université Abdelmalek Essaâdi		
Acronym of the institution, if applicable	UAE		
Full name of the institution in English (formal or informal translation)	Abdelmalek Essaâdi University		
Type of institution	Public <input checked="" type="checkbox"/>	Private <input type="checkbox"/>	Country code MA
Department / Unit			
Contact person	Family Name: BENNOUNA                      Function: President First Name: Mustapha    Male <input checked="" type="checkbox"/> Female <input type="checkbox"/>		
Address: Street & Street Number Post Code & Town Country	Présidence de l'Université Abdelmalek Essaâdi Avenue Moulay Al Hassan B.P. 211 (Martil) Tétouan MAROC		
Phone (including country and area code)	+ 212 / 39 / 97 93 16		
Fax (including country and area code)	+ 212 / 39 / 97 91 51		
E-mail	president@uae.ma		
Website	http:// www.uae.ma		
Is the institution able to recover VAT?	NO		

**Third-Country Partner institution No 7**

Full legal name of the institution in the national language	Université de Sfax		
Acronym of the institution, if applicable			
Full name of the institution in English (formal or informal translation)	University of Sfax		
Type of institution	Public <input checked="" type="checkbox"/>	Private <input type="checkbox"/>	Country code TN
Department / Unit			
Contact person	Family Name: BEN DHIA    Function: President First Name: Hamed    Male <input checked="" type="checkbox"/> Female <input type="checkbox"/>		
Address: Street & Street Number Post Code & Town Country	Route de l'aéroport Km 0.5 3029 Sfax Tunisie		
Phone (including country and area code)	+ 216 / 74 / 24 06 78		
Fax (including country and area code)	+ 216 / 74 / 24 09 13		
E-mail	Hamed.bendhia@uss.rnu.tn		
Website	http:// www.uss.rnu.tn		
Is the institution able to recover VAT?	NO		

**Third-Country Partner institution No 8**

Full legal name of the institution in the national language	Université de Sousse		
Acronym of the institution, if applicable			
Full name of the institution in English (formal or informal translation)	University of Sousse		
Type of institution	Public <input checked="" type="checkbox"/>	Private <input type="checkbox"/>	Country code   TN
Department / Unit			
Contact person	Family Name: HELAL First Name: Ahmed Noureddine	Function: President Male <input checked="" type="checkbox"/> Female <input type="checkbox"/>	
Address: Street & Street Number Post Code & Town Country	Steet Khalifa Karoui Shloul 4 BP 526 - 4000 Sousse Tunisie		
Phone (including country and area code)	+ 216 / 73 / 82 05 02		
Fax (including country and area code)	+ 216/ 73 / 36 81 26		
E-mail	ahmed.helal@fphm.mu.tn		
Website	http:// www.uc.mu.tn		
Is the institution able to recover VAT?	NO		

**Third-Country Partner institution No 9**

Full legal name of the institution in the national language	Université du 7 novembre à Carthage		
Acronym of the institution, if applicable			
Full name of the institution in English (formal or informal translation)	University of 7 <sup>th</sup> of November at Carthage		
Type of institution	Public <input checked="" type="checkbox"/>	Private <input type="checkbox"/>	Country code   TN
Department / Unit			
Contact person	Family Name: HEDHLY First Name: Kaouther	Function: International relations officer Male <input type="checkbox"/> Female <input checked="" type="checkbox"/>	
Address: Street & Street Number Post Code & Town Country	29 Rue Asdrubal Lafayette BP 106 1002 Tunis Tunisie		
Phone (including country and area code)	+ 216 / 71 / 84 13 53		
Fax (including country and area code)	+ 216 / 71 / 78 87 68		
E-mail	Kaouther.hedhly@univ7nc.rnu.tn		
Website	http://www.univ7nc.rnu.tn		
Is the institution able to recover VAT?	NO		

## **6. Associate Organisations**

*If necessary, add copies of this page to present the additional Associate organisations*

### **Associate No 1**

Full legal name of the organisation in the national language	Association Universitaire de la Francophonie						
Acronym of the institution, if applicable	AUF	Country code	BE	Town	Bruxelles (Brussels)	Region code	BE1
Full name of the institution in English (formal or informal translation)	Academic Agency of Francophonie						
Type of institution (enterprise, chamber of industry or commerce, public authority at local / national / regional level, research center, educational center, ngo, etc.)	Non profit association						
Field of activity (describe briefly the fields of activities of the organisation)	Higher education and research						
Contact person	Family Name: LEDUC		Function: Director of the western Europe and Maghreb office				
	First Name: Bernard		Male <input checked="" type="checkbox"/>	Female <input type="checkbox"/>			
E-mail	bernard.leduc@auf.org						
Website	http:// www.auf.org						

### **Associate No 2**

Full legal name of the organisation in the national language	Pôle Universitaire Européen de Montpellier et du Languedoc-Roussillon						
Acronym of the institution, if applicable	PUEMLR	Country code	FR	Town	Montpellier	Region code	FR81
Full name of the institution in English (formal or informal translation)	European University Center of Montpellier and Languedoc-Roussillon						
Type of institution (enterprise, chamber of industry or commerce, public authority at local / national / regional level, research center, educational center, ngo, etc.)	Local public entity						
Field of activity (describe briefly the fields of activities of the organisation)	<p>The missions of the PUEMLR are :</p> <ul style="list-style-type: none"> <li>▪ Host and information activities for students and international researchers</li> <li>▪ promotion of reseach and high education</li> <li>▪ integration of graduate students into a work environnement</li> <li>▪ diffusion of scientific and technic culture</li> </ul>						
Contact person	Family Name: FERNANDEZ		Function: Director				
	First Name: Jean-Paul		Male <input checked="" type="checkbox"/>	Female <input type="checkbox"/>			
E-mail	direction@poluniv.univ-montp2.fr						
Website	http:// www.poluniv-mpl.fr						

### Associate No 3

Full legal name of the organisation in the national language	Natura Network						
Acronym of the institution, if applicable		Country code	CZ	Town	Prague	Region code	CZ01
Full name of the institution in English (formal or informal translation)	Natura Network						
Type of institution (enterprise, chamber of industry or commerce, public authority at local / national / regional level, research center, educational center, ngo, etc.)	Network of universities						
Field of activity (describe briefly the fields of activities of the organisation)	Cooperation - exchange - Participation into european programs in agriculture fields						
Contact person	Family Name: HOLIKOVA		Function: General secretary				
	First Name: Petra		Male <input type="checkbox"/> Female <input checked="" type="checkbox"/>				
E-mail	secretary@natura.czu.cz						
Website	<a href="http://www.natura-net.eu">http:// www.natura-net.eu</a>						

### Associate No 4

Full legal name of the organisation in the national language	Université Euro-méditerranéenne Téthys						
Acronym of the institution, if applicable		Country code	FR	Town	Marseille	Region code	FR82
Full name of the institution in English (formal or informal translation)	Euro-mediterranean University Network Téthys						
Type of institution (enterprise, chamber of industry or commerce, public authority at local / national / regional level, research center, educational center, ngo, etc.)	Network of universities						
Field of activity (describe briefly the fields of activities of the organisation)	Cooperation - exchange - Participation into european programs in high education and research						
Contact person	Family Name: AUTRIC		Function: Manager				
	First Name: Michel		Male <input checked="" type="checkbox"/> Female <input type="checkbox"/>				
E-mail	michel.autric@univmed.fr						
Website	<a href="http://www.tethys-univ.org">http:// www.tethys-univ.org</a>						

## Associate No 5

Full legal name of the organisation in the national language	Conseil Régional Provence-Alpes-Côte d'Azur						
Acronym of the institution, if applicable	CR PACA	Country code	FR	Town	Marseille	Region code	FR82
Full name of the institution in English (formal or informal translation)	Provence-Alpes-Côte d'Azur Regional Council						
Type of institution (enterprise, chamber of industry or commerce, public authority at local / national / regional level, research center, educational center, ngo, etc.)	Public authority at regional level						
Field of activity (describe briefly the fields of activities of the organisation)	Polititc, regional economical development, education, employment						
Contact person	Family Name: CARIOU		Function: Project manager for Higher education and research				
	First Name: Pascale		Male <input type="checkbox"/>		Female <input checked="" type="checkbox"/>		
E-mail	pcariou@regionpaca.fr						
Website	<a href="http://www.regionpaca.fr">http:// www.regionpaca.fr</a>						

## Associate No 6

Full legal name of the organisation in the national language	Conseil Régional Languedoc-Roussillon						
Acronym of the institution, if applicable	CR LR	Country code	FR	Town	Montpellier	Region code	FR81
Full name of the institution in English (formal or informal translation)	Languedoc-Roussillon Regional Council						
Type of institution (enterprise, chamber of industry or commerce, public authority at local / national / regional level, research center, educational center, ngo, etc.)	Public authority at regional level						
Field of activity (describe briefly the fields of activities of the organisation)	Polititc, regional economical development, education, employment						
Contact person	Family Name: LEVITA		Function: Project manager for Higher education and research				
	First Name: Max		Male <input checked="" type="checkbox"/>		Female <input type="checkbox"/>		
E-mail	max.levita@cr-languedocroussillon.fr						
Website	<a href="http://www.cr-languedocroussillon.fr">http:// www.cr-languedocroussillon.fr</a>						

## Associate No 7

Full legal name of the organisation in the national language	Communauté d'Agglomération de Montpellier						
Acronym of the institution, if applicable	CAM	Country code	FR	Town	Montpellier	Region code	FR81
Full name of the institution in English (formal or informal translation)	Montpellier Metropolitan Area Authority						
Type of institution (enterprise, chamber of industry or commerce, public authority at local / national / regional level, research center, educational center, ngo, etc.)	Local Public Authority						
Field of activity (describe briefly the fields of activities of the organisation)	<p>The Communauté d'agglomération de Montpellier (CAM) is responsible for economic development at metropolitan level (400 000 inhabitants). The choice of technology-focused economic growth has created sustained, innovative economic development centred on supporting innovation and promoting excellence. For more than 20 years, CAM has been investing heavily in forward-looking innovative sectors (biotech/biopharma, ICT, agribusiness, environment and renewable energies) which has enabled it to make the most of its outstanding scientific advantages, notably in the areas of life and agricultural sciences, and new technologies. It aims to offer an environment which fosters business growth, e.g. providing support for the creation and development of innovative enterprises, helping to provide business properties, with a permanent interface between business and research, fostering business networking, assisting international business relations being closely involved in creation and running of centres of excellence and innovative clusters, and in territorial marketing. Moreover Its BIC was awarded in 2007 the title of business incubator of the year.</p>						
Contact person	Family Name: CANER		Function: Director of Economics and Employment Development Department				
	First Name: Karine		Male <input type="checkbox"/> Female <input checked="" type="checkbox"/>				
E-mail	k.caner@montpellier-agglo.com						
Website	<a href="http://www.montpellier-agglo.com">Http://www.montpellier-agglo.com</a>						

## Associate No 8

Full legal name of the organisation in the national language	Pôle de compétitivité « Développement des Energies Renouvelables dans le Bâtiment et l'Industrie »						
Acronym of the institution, if applicable	DERBI	Country code	FR	Town	Perpignan	Region code	FR81
Full name of the institution in English (formal or informal translation)	DERBI Cluster						
Type of institution (enterprise, chamber of industry or commerce, public authority at local / national / regional level, research center, educational center, ngo, etc.)	Association of research centers companies and educational institutions						
Field of activity (describe briefly the fields of activities of the organisation)	Research in sustainable development						
Contact person	Family Name: CHARLIER		Function: Director				
	First Name: Gilles		Male <input checked="" type="checkbox"/> Female <input type="checkbox"/>				
E-mail	gilles.charlier@univ-perp.fr						
Website	<a href="http://www.pole-derbi.com">http://www.pole-derbi.com</a>						

### Associate No 9

Full legal name of the organisation in the national language	Technopole de Sousse						
Acronym of the institution, if applicable		Country code	TN	Town	Sousse	Region code	
Full name of the institution in English (formal or informal translation)	Technology Park of Sousse						
Type of institution (enterprise, chamber of industry or commerce, public authority at local / national / regional level, research center, educational center, ngo, etc.)	Research Center						
Field of activity (describe briefly the fields of activities of the organisation)	Research, economic development in mechanics, electronics and computer technologies						
Contact person	Family Name: MOKNI			Function: General Director			
	First Name: Mohamed			Male <input checked="" type="checkbox"/> Female <input type="checkbox"/>			
E-mail	technopole.sousse@serst.rnrt.tn						
Website	<a href="http://www.technopole-sousse.rnrt.tn">http:// www. technopole-sousse.rnrt.tn</a>						

### Associate No 10

Full legal name of the organisation in the national language	Institut National Agronomique de Tunisie						
Acronym of the institution, if applicable	INAT	Country code	TN	Town	Tunis	Region code	
Full name of the institution in English (formal or informal translation)	National Agronomic Institute of Tunisia						
Type of institution (enterprise, chamber of industry or commerce, public authority at local / national / regional level, research center, educational center, ngo, etc.)	A high education and scientific research institute						
Field of activity (describe briefly the fields of activities of the organisation)	Agriculture and agro industry fields						
Contact person	Family Name: LEBDI			Function: General Director			
	First Name: Fethi			Male <input checked="" type="checkbox"/> Female <input type="checkbox"/>			
E-mail	lebdi.fethi@iresa.agrinet.tn						
Website	<a href="http://www.iresa.agrinet.tn">http://www. iresa.agrinet.tn</a>						

### Associate No 11

Full legal name of the organisation in the national language	Ecole Nationale Forestière d'Ingénieurs						
Acronym of the institution, if applicable	ENFI	Country code	MA	Town	Salé	Region code	
Full name of the institution in English (formal or informal translation)	National High school of forestry						
Type of institution (enterprise, chamber of industry or commerce, public authority at local / national / regional level, research center, educational center, ngo, etc.)	Education and research public entity						
Field of activity (describe briefly the fields of activities of the organisation)	Education and research sciences related to agroforestry						
Contact person	Family Name: SABIR		Function: Director				
	First Name: Mohamed		Male <input checked="" type="checkbox"/>		Female <input type="checkbox"/>		
E-mail	Derb_enfi@merara.ma						
Website	<a href="http://www.enfi.cn.ma">http:// www.enfi.cn.ma</a>						

### Associate No 12

Full legal name of the organisation in the national language	Ecole Nationale d'Agriculture de Meknès						
Acronym of the institution, if applicable	ENA	Country code	MA	Town	Meknes	Region code	
Full name of the institution in English (formal or informal translation)	National School of Agriculture of Meknes						
Type of institution (enterprise, chamber of industry or commerce, public authority at local / national / regional level, research center, educational center, ngo, etc.)	Education and research public entity						
Field of activity (describe briefly the fields of activities of the organisation)	Education and research Sciences related to Agriculture, food technology and Rural Development						
Contact person	Family Name: ERRAHJ		Function: Professor				
	First Name: Mostafa		Male <input checked="" type="checkbox"/>		Female <input type="checkbox"/>		
E-mail	merrahj@enameknes.ac.ma						
Website	<a href="http://www.enameknes.ac.ma">http:// www.enameknes.ac.ma</a>						

### Associate No 13

Full legal name of the organisation in the national language	Institut National Agronomique - Alger						
Acronym of the institution, if applicable	INA	Country code	DZ	Town	Alger	Region code	
Full name of the institution in English (formal or informal translation)	National Agronomic Institute of Alger						
Type of institution (enterprise, chamber of industry or commerce, public authority at local / national / regional level, research center, educational center, ngo, etc.)	A high education and scientific research institute						
Field of activity (describe briefly the fields of activities of the organisation)	Agriculture and agro industry fields						
Contact person	Family Name: DAOUD		Function: General Director				
	First Name: Youcef		Male <input checked="" type="checkbox"/>		Female <input type="checkbox"/>		
E-mail	y.daoud@ina.dz						
Website	<a href="http://www.ina.dz">http://www.ina.dz</a>						

### Associate No 14

Full legal name of the organisation in the national language	Université Badji Mokhtar de Annaba						
Acronym of the institution, if applicable		Country code	DZ	Town	Annaba	Region code	
Full name of the institution in English (formal or informal translation)	Badji Mokhtar University of Annaba						
Type of institution (enterprise, chamber of industry or commerce, public authority at local / national / regional level, research center, educational center, ngo, etc.)	A high education and scientific research public School						
Field of activity (describe briefly the fields of activities of the organisation)	University of sciences, engineering, medicine, law, economics, language, humans sciences						
Contact person	Family Name: LASKRI			Function: Rector			
	First Name: Mohamed Tayeb			Male <input checked="" type="checkbox"/> Female <input type="checkbox"/>			
E-mail	laskri@univ-annaba.org						
Website	<a href="http://www.univ-annaba.org">http://www.univ-annaba.org</a>						

### Associate No 15

Full legal name of the organisation in the national language	Institut de l'olivier						
Acronym of the institution, if applicable		Country code	TN	Town	Sousse	Region code	
Full name of the institution in English (formal or informal translation)	Olive trees Institute						
Type of institution (enterprise, chamber of industry or commerce, public authority at local / national / regional level, research center, educational center, ngo, etc.)	A high education and scientific research institute						
Field of activity (describe briefly the fields of activities of the organisation)	<p>Agriculture and agro industry fields</p> <p>L'Institut de l'Olivier assure des activités de recherches dans ces domaines de :</p> <ul style="list-style-type: none"> <li>- Amélioration du rendement des plantations d'olivier existantes ;</li> <li>- Préparation de la future plantation moderne d'olivier en rapport avec le développement socio-économique du pays ;</li> <li>- Etude et conception des modèles améliorant la compétitivité des systèmes de production de l'olivier et autres espèces arboricoles : production, transformation et commercialisation ;</li> <li>- Valorisation des potentialités des principales espèces fruitières locales sous différents modes de conduite ;</li> <li>- Analyse technique et économique des systèmes de production de l'olivier et d'autres espèces fruitières.</li> <li>- Les signes de qualités en oléiculture</li> </ul> <p>L'équipe tunisienne a commencé à développer une bonne recherche sur l'olivier en 1984. Depuis, l'équipe a atteint une nette expérience dans l'étude de la fertilisation, de l'activité écophysologique, de l'état nutritionnel et de la croissance de l'olivier.</p>						
Contact person	Family Name: BRAHAM			Function: Research Director			
	First Name: Mohamed			Male <input checked="" type="checkbox"/> Female <input type="checkbox"/>			
E-mail	Mohamed_braham2004@yahoo.fr						
Website	<a href="http://www.iresa.agrinet.tn">http://www.iresa.agrinet.tn</a>						

## Associate No 16

Full legal name of the organisation in the national language	Coordination et Initiatives pour Réfugiés et Etrangers						
Acronym of the institution, if applicable	CIRÉ	Country code	BE	Town	Bruxelles (Brussels)	Region code <sup>13</sup>	BE1
Full name of the institution in English (formal or informal translation)	Coordination and Initiative for Refugees and Foreigners						
Type of institution (enterprise, chamber of industry or commerce, public authority at local / national / regional level, research center, educational center, ngo, etc.)	Non Gouvernemental Organisation						
Field of activity (describe briefly the fields of activities of the organisation)	<p>Information and defence of refugees rights :</p> <p>Le CIRÉ est une structure de coordination pluraliste que se donnent depuis 1954 des Associations membres pour réfléchir et agir de façon concertée sur des questions liées à la problématique des demandeurs d'asile, des réfugiés et des étrangers avec ou sans titre de séjour. Ses missions sont :</p> <ul style="list-style-type: none"> <li>• affirmer la nécessité de renforcer le(s) droit(s) des étrangers, le droit d'asile et veiller à ce que les politiques menées soient bien conformes aux principes de la déclaration des droits de l'homme ;</li> <li>• considérer les migrants comme des citoyens actifs, non pas seulement à intégrer mais participant à part entière à l'intégration globale de nos sociétés multiculturelles.</li> </ul> <p>Il s'appuie sur l'expertise des associations et dégage des objectifs politiques communs. Ces objectifs visent à défendre les droits des demandeurs d'asiles, des réfugiés et des étrangers, et touchent principalement à l'organisation de la procédure d'asile, à la politique de détention et d'expulsion, à l'accueil des demandeurs d'asile et aux régularisations de séjour. La poursuite de ces objectifs se fait par le biais de l'action politique et/ou de la sensibilisation de l'opinion publique et du monde politique.</p>						
Contact person	Family Name: AZER-NESSIM		Function: Project Coordinator « accompagnement à l'équivalence de diplôme »				
	First Name: Alexandre		Male <input checked="" type="checkbox"/> Female <input type="checkbox"/>				
E-mail	aazernessim@cire.irisnet.be						
Website	<a href="http://www.cire.be">http://www.cire.be</a>						

### Associate No 17

Full legal name of the organisation in the national language	Comité Inter Mouvement Auprès des Evacués						
Acronym of the institution, if applicable	CIMADE	Country code	FR	Town	Montpellier	Region code <sup>14</sup>	FR81
Full name of the institution in English (formal or informal translation)	Refugee Coordination Committee						
Type of institution (enterprise, chamber of industry or commerce, public authority at local / national / regional level, research center, educational center, ngo, etc.)	Non profit Association						
Field of activity (describe briefly the fields of activities of the organisation)	Information and defence of refugees rights						
Contact person	Family Name: NUNEZ		Function: National delegate of Languedoc-Roussillon Region				
	First Name: Jean-Paul		Male <input checked="" type="checkbox"/>		Female <input type="checkbox"/>		
E-mail	jean-paul.nunez@cimade.org						
Website	<a href="http://www.cimade.org">http://www.cimade.org</a>						

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<sup>14</sup> Only for European institutions

## 7 Project Description

### 7.1 Operational capacity and expertise

The AVERROES project was already submitted last year. Though it was ranked among the top proposals, it could not be funded. After discussion with all partners, most of them agreed to be again members of the consortium and decided to send this new version which takes into account the remarks of the evaluators, in particular on the methodological aspects. Aware that the delay to identify the high level students and staff members who will be the first beneficiaries of the scholarships is very short, we propose a method to select potential candidates which should enable them to start their mobility in September 2008 (see section 7.3.8).

#### 7.1.1 *Do the applicant and the partners have sufficient experience in the management of international cooperation projects of this size?*

The **University Montpellier 2 (UM2)** has a long-standing experience in international cooperation both in higher education and in research. The co-operations activities are initiated and implemented by the Office of European and International Relations which employs 20 persons. Each year, UM2 welcomes 1200 foreign students in the various mobility programs, of which 1/3 come from Maghreb. The outgoing mobility concerns 600 students, mostly through the Erasmus program. UM2 is partner in 3 TEMPUS MEDA and in several LEONARDO projects. UM2 is very active in research cooperation: through a dedicated Europe Research Unit which promotes participation to the EU Framework Programs (FP) : in FP6 UM2 labs were partners in 72 projects and 2 labs were coordinators of a Network of Excellence and of a Marie Curie EST. The University is partner in the European project PROMEDACCESS (FP6/ SSA/ INCO), to promote participation of FP7 research programs in non-EU Mediterranean countries and it's member in Coïmbra Group. The « Agence Universitaire de la Francophonie » (AUF) is the coordinator of this project which associates the Pôle Universitaire Européen de Montpellier et du Languedoc-Roussillon (PUEMLR), TETHYS Network and 7 non-EU Mediterranean countries.

**EU partners** are all involved in Erasmus and Leonardo actions and, having adopted the LMD system, are familiar with the ECTS credits and the Diploma Supplement. They have all signed the Erasmus charter and are often members of the same Erasmus networks. They all have the appropriate structures to host foreign students in good conditions and most of them have cooperation agreements and on going projects with Maghreb universities including ERASMUS MUNDUS masters. The choice of these partners was mostly based on their existing co-operations with the Maghreb HE institutions, either bilateral or multilateral, concerning mostly Master and PhD programmes. A typical example is the Franco-Algerian Graduate School, a network of 60 French and 23 Algerian Universities coordinated by University Montpellier 3, which concerns 2000 doctoral students. University Paul Cézanne (Aix-Marseille) is coordinator of the TEMPUS project AQSUM (Assurance de la Qualité dans le Système Universitaire du Maroc) and of the Erasmus Mundus project EURMED (Etudes Urbaines en Régions Méditerranéennes), with many of the target Maghreb HEs

Concerning the **9 partner universities from Maghreb**, they are all engaged in HE reforms following the Bologna process. Some of them are pilots for their country, with the support of EU institutions (some in the partnership), for example (UM2-IUFM) has a national program in Algeria for the implementation of the reform; other on going cooperation with some EU partners target the creation of professional syllabus, better university governance, the reinforcement of international affairs services, the recognition of mobility periods abroad, etc...

**Associates:** networks such as AUF (Agence Universitaire de la Francophonie) and Tethys have long-term experience in the management of large exchange programmes, especially with third countries. Natura is a network of universities leading top level research and training in Agronomy, agriculture and development. Other associates (Pôle Universitaire Européen de Montpellier) have competent services to provide student and researcher with accommodations and full administrative support. In addition, several local authorities (Provence-Alpes-Cote-d'Azur Region -PACA-, Languedoc-Roussillon Region, Montpellier Agglomeration), Technopoles and many enterprises, are associated to the project. They will offer internships and work placements to Master students (30 planned) and thus contribute to their professionalization and further employability. They will also participate and contribute to the project objectives: the Tunisian "Technopoles" of Sousse, Sfax and Tunis (linking with the Universities) will share experience and best practices with their homologues in the Languedoc Roussillon and PACA (associated partners).

#### 7.1.2 *Do the applicant and the partners have sufficient technical expertise and management capacity to implement the eligible activities? (organisation of student and academic staff mobility, experience with higher education institutions in Third-countries, implementation of recognition mechanisms and the management capacity which includes staff, equipment and ability to handle the budget for the action)*

**Own funding available:** The main obstacle to an early implementation of the mobility activities during the first year is the extremely short delays existing between the signature of the grant agreement (June-July 2008) and the beginning of the 2008-2009 academic year. To circumvent this difficulty, we plan to start the selection of the beneficiaries (students and staff members) as early as April 2008 using the selection criteria defined in 7.3.1. If the AVERROES project is funded, the selected candidates will be able to join their host institutions in September 2008. If not, scholarships funded by Universities on their own fund, by local authorities (e.g. Region Languedoc-Roussillon) and AUF will allow some of the pre-selected students to start their mobility with decent financial conditions. Such mobility grants have been available in

the past years for international mobility, they will enable the consortium to initiate the project while expecting the EC decision upon the project funding.

The coordinator: University Montpellier 2 Sciences and technology (UM2) has a large experience and expertise in international cooperation for HE and research. The AVERROES project will be managed by the Office of European and International relations (permanent staff: 18 persons). The project coordinator is a senior professor and member of the University executive board (assessor to the president), this gives him the capacity to address administrative and financial issues, to take decisions and solve problems at the adequate University level. A project management team will be set up by UM2 to assist the project which includes, in supplement of the existing services (administrative and financial) which also be involved : 1 project manager specialist in European project management, 1 administrative and financial project assistant, 1 assistant in charge of communication with the partners and of the project WEB site and portal). This guarantees that all administrative and financial issues prior to the mobility, have been properly addressed and problems solved without delays. This is an asset for our quality approach, as it provides individual attention to each student and staff's needs and concerns before his/her mobility. UM2 will give to the consortium the guarantee of an effective support to the management of the mobility flow for incoming mobility, including practical issues (insurance, travel, visas...).

Partners' role: For North-South mobility (students, professors & staff) this will be assumed financially by each home European Institution with a similar methodology and commitment to efficient processing of financial and administrative issues. Maghreb Universities international services will facilitate the administrative procedures and the welcome of incoming students, professors & staffs. All of the partners have a large experience in international mobility management. EU Universities have already cooperation with some partners in Maghreb; all have experience of managing students' mobility flows including from Maghreb, as presented in the following table. In each University the bureau for International Affairs will be in charge of the project management, of reporting and of communication with the coordinator and partners. They will be the local correspondent for the incoming students and staffs. This will be facilitated by the experience of international offices on mobility management (including Erasmus and Erasmus-Mundus mobilities), and by the personal contacts and effective communication channels already established between the partners during the preparation phase of the project, supported by adequate on line tools.

AUF's role: For the organisation of South-North mobility for student and academic staff, the consortium is supported by AUF's extensive experience with higher education institutions and mobility programmes in Third-countries and especially with Maghreb HE institutions. Therefore, the methodology presented in 7.3 is inspired by this experience, to deploy the necessary logistic to manage the annual flow of the planned South-North mobilities.

AUF will use its large audience among HE institutions, and its local implantation in all the Maghreb countries (located in our target partners universities: university Mohamed V Agdal, university 7 November) to create a direct and effective communication channel with local institutions and to reach potential candidates (group 2). If needed the local office through contact with selected students/staff before their mobility can facilitate the process.

The associated partners' networks (NATURA and TETHYS) will support actively by their experience in North-South mobility and their partners in Maghreb HE institutions to the success and the quick start of the project.

The consortium will be able to start effectively the project without any delays due to an agreed procedure (cf.7.3.8) for the administrative and financial management. Thus, the first mobilities would start in September 2008 as planned.

## **7.2 Relevance of the proposal**

### *7.2.1 How relevant is the proposal to the objectives of the call?*

To face the challenges of globalisation, EU develops actions which aims at taking into account the needs and constraints of its nearest neighbours, among them the Mediterranean countries, in the field of Higher Education. The Bologna Declaration (June 1999) stressed the necessity for EU countries to act as key players of HE worldwide by involving their best institutions in students and scholars exchange programmes with third countries, in particular in the Mediterranean area.

One of the AVERROES project key objectives is the development of sustainable international co-operations between the partners on either side of the Mediterranean Sea. The consortium dedicated to the project includes European Universities, Maghreb Universities and networked higher education institutions (AUF, TETHYS, NATURA, PUEMLR) with pre-existing bilateral or multilateral cooperation, to create a win-win situation for all partners. The AVERROES project aims at increasing the number and quality of these exchanges, and at enhancing through them sustainable scientific and cultural cooperation and mutual transfer of experience and knowledge with the Maghreb countries. One of the expected outputs of the project will be to enhance at the same time the attraction of the EU universities for these countries while contributing to the academic excellence and visibility of Maghreb Universities. The project is designed so that the exchanges will be beneficial to all partners and will limit as much as possible the South to North brain drain.

In summary, the AVERROES project has the following operational objectives, fully in line with the call's objectives

- Fund 293 scholarships to excellent students with recognition of their mobility period by their home institution;
- Fund 33 scholarships to staff members for teaching, research and/or follow training sessions on university governance, curriculum professionalization, student life observatory, communication and information technologies.
- Fund 30 scholarships for graduate students wishing to create their enterprise;
- Fund 30 work placements or internships.

- Develop cooperation between EU and Maghreb Institutions with a special emphasis on existing one, create co-diplomas, co-tutoring of thesis, facilitate the creation of new and professionalized training programs
  - Identify and pay special attention to gender issues and to students from vulnerable groups with the help of specialised associations.
  - Assist Maghreb Universities in adopting the Bologna recommendations and in harmonizing the structures of their programs and diplomas accordingly (to deliver ECT and EDS).
  - Facilitate students' mobility through joint or multiple diplomas.
  - Develop new competencies and curricula to foster students' employability and entrepreneurship.
  - Train students and academic staff to innovation transfer.
- Raise staff's competencies for better university governance, a common priority by all Maghreb Universities.

### 7.2.2 *How do the expected results contribute to the objective of the call?*

The European commission, in several studies has well identified the needs and constraints of Maghreb Universities as well as their expectations. The project objectives, in line with the call, aim to contribute to the following long terms results:

- To better adapt HE institutions to contribute to national development's needs and to respond to globalisation challenges
- To better integrate Maghreb universities within the Euro-Mediterranean area.
- To develop their scientific research potential, their capacity for technological innovation and transfer, by developing stronger links with European Universities and with research & innovation centres.
- To raise the academic level and international visibility of Maghreb HE through co-diplomas, co-tutorship of thesis, new doctoral programmes and exchange of academic staff.
- To consolidate the harmonization of HE curricula, diplomas and courses within the Bologna process.
- To improve university governance.

The project aims at enhancing the academic cooperation between European and Maghreb universities by bringing together students, staffs as well as young and senior researchers involved in the same disciplines and research domains-selected by the Maghreb Universities as "priorities" for their own development. The organization of the mobility's activities supported by the project will be a step toward the creation of more co-diplomas and co-thesis with stronger exchanges between Doctoral Schools from either side of the Mediterranean, especially around the disciplines and themes which have been selected as "priorities" by the partners Universities.

The AVERROES project has a long term socio-economical dimension: besides ensuring equal opportunity to all the candidates (gender issue, students from vulnerable groups), it will assist Maghreb Universities to create course on entrepreneurship, to create professionalized curricula and to develop work placements. The project has for objective to develop the Maghreb students 'employability in their own country, especially through innovation transfer and enterprise creation. The associated partners: Chambers of commerce (CCI PACA), Region Languedoc-Roussillon, Montpellier Agglomeration, several Technopoles, many private enterprises around Montpellier or Marseille will support this long term objective. Through work placements, internships, support to innovation transfer, the project aims to contribute to the qualification and "employability" of the students.

Another very important objective of this project concerns the sharing of best practices between the participants' staff, in the field of "university governance" and in the implementation of the Bologna process. For the Tunisian Universities for example, this is seen as a key objective as is also the process to deploy a "management by objectives" including an evaluation methodology. This project has planned some mobility activities for training the academic and administrative staff toward better "University governance".The project will be therefore organized and managed to have structuring effects within HE institutions and to build sustainable long term synergies. This action will have long term impact upon the harmonization of HE systems in Maghreb and EU thus decreasing the gap existing between the institutions of both regions and contributing to the recognition of the degrees delivered in Maghreb HE institutions at the international level.

The AVERROES project can be viewed as a step towards the creation of a "Euro-Mediterranean higher Education area" aiming, along the lines of the Barcelona Declaration, at bringing stronger multiple cooperation between European Universities and Universities from the Maghreb.

**Averroes** will deliver during the project the following results:

Priority to the South-North mobility: 254 mobilities out of a total of 326 will concern students and academics of Maghreb universities. 153 will be at the undergraduate and master levels.

- Among these, 30 mobilities are designed to allow internships in private enterprises in order to develop future partnerships between Maghreb and European companies and to increase the employability of the students. European companies which have operational units or planned sites in the Maghreb will be targeted (e.g. SAGEM). The associate industrial partners will facilitate this student work placement especially within the targeted disciplines.
- 78 mobilities will concern the doctoral and post-doctoral levels: they will build upon existing agreements for co-tutoring of thesis and will foster new agreements. The doctoral and post doctoral mobilities will strengthen collaborations in research areas of common interest to both EU and Maghreb countries. Priorities will be given to students following joint programmes, co-diplomas, including the preparation of PhDs in two universities (« sandwich » PhDs).

North-South mobility: 72 mobilities for students, scholars and academics from EU Universities in Maghreb Universities will reinforce the proposed cooperation.

**33 Academic staff mobility:** this is a strategic dimension of the project: to support Maghreb HE institutions in their efforts toward better governance, quality assessment and reforms. Staff mobility will contribute to competence building in different services such as International Affairs, student counselling, information systems-which are all targeted as common priorities by Maghreb Universities. Academic staff from European and Maghreb Universities will share best practices on the implementation of LMD, EDS, ECTS, Diploma Supplement and Europass. Professors' mobilities will facilitate the creation of new training programs and co-diplomas.

*7.2.3 How relevant is the proposal to the particular needs and constraints of the target groups and country/countries?*

**The proposal is built around the needs and constraints of the Maghreb countries.** To identify these needs and constraints we adopted the following approach:

Following the European Neighbourhood and Partnership Instrument and in particular the **strategy papers (2007-2013)**, we identified the following priorities for the Maghreb (Algeria, Morocco and Tunisia) countries, and **for Morocco:**

1. *Development of social policies and public health systems*
2. *Economic modernisation through enterprises and business development, urban and regional planning,*
3. *Modernisation of public administration and Institutional support to good governance, human rights' development.*
4. *Better corporate governance*
5. *Environmental protection*

For **Algeria and Tunisia** we identified rather similar priorities:

1. *Political reforms in the areas of democracy and human rights, the rule of law and the good governance:*
2. *Reforms in the justice system, management of migratory flows ,fight against terrorism,*
3. *development of a more open and competitive economy through : economic diversification, development of private investment and business, of small innovative companies (SMEs), lower unemployment, development of higher education and scientific research*
4. *Sustainable development at all levels: environmental, social and economic, sustainable energy, risk management, urban and regional planning.*
5. *Development of education and training, especially for the building of a knowledge society and bringing down unemployment.*
6. *Improving the provision of basic services to citizens.*
7. *Entering a global market by means of: modern customs procedures, alignment of technical regulations, standards and conformity assessment procedures, development of transport services, strengthening of national and regional infrastructure and its interconnection with the trans-European transport network,*
8. *Development of the energy sector.*
9. *Development of the information society: accessible services and networks.*

#### **Relevance of the proposal to the particular needs and constraints of the target Universities:**

To identify the priorities needs and constraints of each Maghreb University partner of the Averroes project, a recent survey was done through visits and meetings with the Universities' president or rector, by the coordinator and by AUF. This has enabled us to identify, for each level, the thematic fields and disciplines which are ranked as priorities by each University, with the target beneficiaries identified (by discipline and level). This approach fully takes on board the national priorities (cf supra). Regarding Tunisia, the priorities identified by our partners of Sousse, Sfax and Tunis 7 November, had just been targeted as strategic for Tunisian HE by the Tunisian Minister of Education. In Algeria and Tunisia we verified that the strategic objectives of the project as identified by the president/rector of partners' universities were also in phase with national priorities. A complete table of these priorities, by University (cf page 4) has been produced. The phasing of the corresponding mobilities during the project life cycle has been analysed by University. We have studied the capacity of European Universities to respond to these needs. This study will enable us to initiate the project quickly. Due to space constraints in the proposal we are not able here to produce the complete table. We present in 7.2.4 the strategic thematic priorities identified by the 9 Maghreb Universities.

Beyond their thematic priorities, HE in Maghreb face actual needs and constraints which had been highlighted by their presidents or rectors during our survey, the project takes fully on board the following challenges:

**The large student enrolment:** Maghreb Universities have to adjust with limited means to a fast growing student population, and to keep up their academic quality.

**Employment and economic development:** While their national economies and job market are not able to integrate properly all the graduate students, they have to prepare their students to a competitive job market and to professionalize their curricula and diplomas to prevent students' unemployment. Maghreb Universities have the mission to contribute to their country's economy and to provide the human resources and competencies required for their future development.

**International visibility:** To compete with an internationalised educational market and to prevent brain drain, Maghreb Universities have to raise the excellence of their training and research capacities and to better their governance.

**HE reforms:** all of our partners Maghreb Universities have initiated the HE reform following the Bologna process and changed their curricula according the "L-M-D" European scheme, while starting progressively to use ECTS and EDS. Morocco and Tunisia have initiated this process in 2005 (in pilot sites for Tunisia, more widely for Morocco) while Algeria

has just started in 2007 with the “L” level. The project aims to support this process through the sharing of experience and best practices with EU Universities.

**Therefore, in addition to the thematic priorities identified below (7.2.4), the project is based on 5 strategic axes expressed by all Maghreb partners’ universities (common and transversal needs):**

- Reinforcement of the governance of universities and on the HE reform by training of academic staff, on: management by objectives, quality insurance, efficient management and information system. Evaluation is not widely developed for HE in Maghreb with the exception of Morocco (creation of a National Agency for HE quality “Agence Gouvernementale de la Qualité”) and a pilot site at the Marrakech University. In Tunisia our partners “University of SFAX” and the “Université du 7 Novembre” in Tunis are test beds for such quality approach. The extension of this experience is targeted.
- Support to the “professionalization” of diplomas and curricula: all the mobilities at L level (Undergraduate) and the majority of M level (Master level) mobilities should focus on professionalized training and “acquisition” of double competencies. The sharing of experience for creation of “professional” diplomas (L& M level) is targeted for academic staff.
- Support to the internationalisation of diplomas and curriculum: languages of speciality, creation of international programmes, reinforce EU/Maghreb exchanges with co-diplomas, co-tutoring of thesis, progress toward HE harmonisation and common recognition of curricula and diplomas.
- Support to the development of an entrepreneurship culture in the different curricula, best practices sharing on “co-designed” curricula between universities and professional sector, creation of “innovation and transfer centre” in Maghreb universities, linking with Technopoles. Reinforcement of employment and employability of graduate students: Sharing of good practices and methodologies for the orientation of students, their access to the job market, creation or development of “student employment observatory “.
- Support to raise the academic excellence of Universities: the co-diplomas, co-tutoring of thesis and the exchange of researchers is targeted. All interviewed HE in Maghreb see the training of the actual and future (doctorate and post-doctorate) academic staff and researchers as a key priority.

Regarding the mobility distribution between the different disciplines, we will take into account mainly the specific needs expressed by Maghreb universities for South-North mobilities for the target Groups 1 et 2 and the needs for European Universities (mostly at the doctoral level) for the North-South mobility. This is described in 7.2.4.

*How clearly defined and strategically chosen are those involved (target groups, partners, associates)?*

**Target groups:** The target groups by themes are identified in the thematic priorities, for the target levels the consortium has agreed upon the following strategy:

**“L” level:** The organisation of individual mobilities for undergraduate students (L level) face several problems which have been identified by all Maghreb Universities (and observed through previous mobility projects)

- The phasing of the mobility between different academic calendars is not trivial (for the host as well as for the home institution, the calendars for registration, exams, work placements are different), this also affects the integration of the returning students in their home university.
- This in turn may create problems for the academic recognition of the mobility period and results.
- The undergraduate students may lack the linguistic capacity and the maturity required for a smooth integration in a different linguistic and cultural environment (this is clear risk).

The “L “ level mobility activities are not targeted as priorities by Maghreb Universities. In any case they should - to reach the 30% required by the ECEW program - concern a whole course and target only professionalized curricula (around 20 students enrolled) with agreements between home and host Universities regarding the mobility period, program, objectives. No North-South mobilities are planned at “L” level.

**The “M” level** mobilities are among the Maghreb University priorities, they seem easier to organise at the individual level. The development of co-diplomas (existing and new ones, including ERASMUS Mundus masters) is one of the targeted objectives at the Master level. The “M” level is also targeted for North-South mobilities, especially for co-diplomas.

**For the “D” level**, the demand is mostly for co-tutoring of thesis, which is demanded by graduate students and seen by host and home universities as an effective way of supporting excellent scholars and of raising the academic visibility of the Maghreb Universities. The “D” level is also the main target for North-South mobilities.

**The post-doc level** is not a priority target for the Maghreb Universities because of high risk of brain drain. The “post D” level can concern a few North-South mobilities (in very specific thematic domains).

**For staff mobility** the target priorities have been well identified (see supra), one month is seen as maximum duration (shorter ones if possible). A specific priority for staff mobility is the development of new co-diplomas. Another priority has been identified: senior researchers who need to access better equipped laboratories and research facilities and to better link their own research with what is going on in European research programs.

**Internships and work placements:** In line with the demand of “professionalization” by Maghreb Universities, 30 mobilities are reserved to internship and work placements. Some of the consortium associated partners (NATURA, TETHYS, and also Technopoles, Regional and local authorities) will assist the consortium to provide research internships and work-placements to Maghreb students and researchers. Through these partners, agreements have been made with more than 50 companies to support the project by offering internships to AVERROES students and researchers (e.g. Société des Eaux de Marseille, CROSS TECHNOLOGIES-Marseille, BRL Ingénierie-Nîmes, etc.).

The same commitment has been obtained from public and private research organisations (IFREMER, B.R.G.M Service Géologique, Marseille & Montpellier, CEPALMAR, Montpellier, GIS POSIDONIE- Centre d'Océanologie-Marseille, LIF - Laboratoire d'Informatique fondamentale de Marseille – UMR 6166, etc.).

**Target groups 3:** The consortium involves associated partners (CIMADE, CIRE) to help identify Group 3 students and their specific needs. They have already informed us that this group would be limited in number, for the Maghreb countries.

#### **“Host” capacities:**

The partnership brings together a large consortium of general or specialised universities which are able to offer mobility capacities in terms of training and research activities in all the relevant disciplines of this call and for all levels. Although the EU Universities have fully the capacity to welcome students, academics staff and senior researchers in all the EC fields, as said before, they will concentrate mostly on the targeted priorities, this will create a stronger impact. Within the AVERROES consortium we plan to propose 3 Host Universities as destinations for every mobility in all identified thematic priorities and disciplines at L & M levels. For D level and for academic staff and researchers' mobility the host university will be identified precisely in regard of the specific research themes or training needs, and through consulting the doctoral schools in the related domain, with a priority to co-diplomas. For these mobilities the “host” capacity of the consortium will be complemented by the capacity of the partners' network to respond to very specialised topics. Most of the partners of the consortium have a well known experience on continuing education through the organization of specific training seminars for technical and administrative staff, among them UM2 with the Montpellier University Institute for Teachers' training (IUFM) will bring a special expertise in adult training, in educational sciences and didactics. The AVERROES project will propose to include the staff training of the third countries to the seminars currently organized by the European partners. All the European partners have developed long distance learning means to promote the teaching. These new technologies will be available for all mobilities and especially for handicapped students and reduced mobility students (home learning).

The partners do not constitute an “occasional” consortium: they all have already on going cooperation with themselves and with the associated networks (TETHYS, NATURA, AUF). All of them have long standing cooperation with Maghreb Universities with a large student population from Maghreb. Some of the partners are involved in missions at national levels, in one or several of these target countries: UM2- IUFM has been working since 2006 on the MEDA II project for “Supporting the renovation of the Algerian Education system” which assures the training of 2,500 heads of school, of 300 education inspectors and the general secretaries of Wilayas. IUFM will bring to the project its experience on teachers and staff's training in the educational sector.

**The University Aix-Marseille 2** - 17 435 students, AM<sup>15</sup>: 420 students, 175 staff, ACIU<sup>16</sup>: 383 - (University of the Mediterranean) is the seat of the University network TETHYS. It has extensive cooperation with most Maghreb Universities (which are member of TETHYS). The University welcomes annually around 890 students from Maghreb.

**The University Montpellier 1** (schools of Medicine, Pharmacy, Dentistry, Law, Economics, Management, Sports) - 21 226 students - AM: 87 students, 25 staff; ACIU 205 - has several cooperation agreements with Maghreb Universities and welcomes annually around 1 029 students from Maghreb (34.6% of total foreign students registered).

**The University of Montpellier 2** (Sciences & Technology) - 12 190 students - AM: 1290 students, 506 staff ; ACIU 412 - UM2 is the coordinator of the ProMat Master (on materials sciences) with Maghreb, and is the coordinator of an European research office Network in the Mediterranean countries. UM2 participates in about 10 bilateral cooperations between France and Maghreb countries co-funded between the governments, together with European MEDA projects. It counts about 50 co-tutoring of thesis each year with Maghreb universities.

**The University Montpellier 3** - 18 501 students, AM : 554 students, 201 staff, ACIU 373 - (Humanities & social sciences) has many cooperation agreements with Maghreb Universities including with the Franco-Algerian Doctoral School (74 french universities and 23 Algerian universities - 91 doctoral students) and welcomes annually around 430 students from Maghreb (17.6 % of total foreign students ).

**Montpellier Sup Agro** (Agronomy and food industry) has a long cooperation experience with Maghreb Universities and high schools of agronomy. Almost half of its 157 PhD students come from outside the European Union and 10% are either from Maghreb. 4 of its masters are especially dedicated to international students including 2 EU funded. The main collaboration topics between Sup Agro and Maghreb Universities are plant biology, water management and food industry.

**The University of Perpignan** is experienced in managing cooperation projects and international partnerships (Master Mundus “Crossways in European Humanities”, 2 Tempus, 2 co-diplomas with Maghreb Universities...). It welcomes annually around 3568 international students, including 1036 from Maghreb.

**The University of Liege** (Belgium) - 42 000 students, AM: 3100 students, 100 staff, ACIU 425 - has many partnerships with Maghreb HE institutions, especially in areas targeted as priorities relevant for the Maghreb partners (sustainable development, aquaculture, transports, biotechnologies, hydrogeology, geology, energy, electricity..) . For e.g. ULg is involved in two Masters in Tunisia: a master in Transport & Logistics with the Université of Sousse, a master in applied Biotechnology with the Université of Monastir. In the area of veterinary medicine ULg has research collaboration with the “Institut Vétérinaire” in Rabat.

**The University of Catania** (Italy): 37 580 students, AM: 678 students, 220 staff, ACIU 325

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<sup>15</sup> AM : Annual Mobility

<sup>16</sup> ACIU : Accords de Coopération Inter Universitaires (inter-academics cooperation agreements)

The University of Catania, ideally situated to develop its relations with Maghreb is also the coordinator of NATURA Network. It coordinates a joint Master with the Agronomy Institute "V Hassan I" in Morocco on: "Innovation and Sustainability of Agro-Food Production in the Mediterranean Area", which involves 34 Moroccan students and 22 PhD students of this country. Its agreements with ENS Koulba and with the University of Bejaïa (Algeria), University of Sfax and University of Tunis El Manar will support the development of the project and reaching to the specific groups 1 and 2.

**The University of Genoa** (Italy) - 41 554 students, AM: 870 students, 212 staff, ACIU 512, is one of the most active Italian University in the field of International cooperation, with 921 cooperation agreements with international universities (50 of which with Maghreb Universities).

**The University of the Balearic Islands** (Spain) is extremely experienced in managing both co-operation projects and international partnerships, whether they are related to mobility or research and development. The UIB has numerous exchange and mobility agreements with other universities both in Europe and North Africa (382 cooperation agreements – 9 which of them with Maghreb and 5 with the European partners).

**The University of Cadiz** (Spain) is carrying out many projects with Maghreb through the "Aula Universitaria del Estrecho" (Ma'arifa and Arrabt), (*Estrecho refers to the Strait of Gibraltar*) which aims to promote cooperation in the area of higher education and research of both sides of the Strait. The University of Cadiz is one of the Spanish HE institutions with most Cooperation Projects between Spain and Morocco (31) and Spain and Tunisia (2). These cooperation projects are financed by the Spanish government through the Spanish National Agency of International Cooperation (AECI). The Cadiz University is running actually a Tempus project in the area of Engineering with Universities in Tunis el Manar, Sfax, Sousse, U. Gabès in Tunisia.

**The participation of associated partners AUF, NATURA, TETHYS**, which are European networks of higher education Institutions and of research centres, active on either sides of the Mediterranean, add an extra dimension to the consortium. They enable the project consortium to reach out other Maghreb HE institutions beyond the actual partners (for target groups 2). Furthermore AUF, NATURA, TETHYS will open up the capacities of European Universities of the consortium to answer to some very specific needs in terms of research and internship (research laboratory for a precise specialisation), mostly for doctorate, post doctorate and academic mobilities. NATURA will reinforce the consortium in the key area of agriculture, agronomy and rural development; via its member institutions of these networks Natura will be able to welcome doctoral and post doctoral students and academic staff with highly specialised research in these areas. Tethys and Natura will activate their partners' HE institutions in Maghreb, beyond the AVERROES consortium, for reaching out group 2 students. Some of Natura's Maghreb partners are already involved in the project as associated partners: INA<sup>17</sup> El Harrach in Algeria, INAT<sup>18</sup> in Tunisia, ENA<sup>19</sup> Meknes and ENFI<sup>20</sup> in Morocco, these HE institutions are among the key actors in Maghreb higher education, for rural development in the areas of agriculture, agronomy, forestry, development of arid and littoral areas; they will bring their expertise to the project and contribute to students' mobility in group 2. The olive tree institute in Tunisia will bring to the consortium its expertise of one of the most important value chain in Maghreb, quite relevant for Italian, Spanish and French partners.

All associated partners bring to the consortium the added value of pre-existing on going cooperation with the Maghreb Universities, in the field of research and higher education. They will find in the project an opportunity to reinforce the existing network's links and to further extend cooperation and thus to reinforce their network. As mentioned earlier, the associated partner AUF through its *Bureau Europe de l'Ouest et Maghreb* (BEOM) and its local offices in Maghreb will provide assistance to the South-North mobility flows. AUF and NATURA will contribute to establish links and communication channels with the presidents and rectors of their affiliated Maghreb Universities, around the project objectives. All associated partners will contribute to the dissemination of results and to the project capacity to deliver meaningful and sustainable results to the target countries as the networks will exist after the project ends.

#### 7.2.4 *How well does the proposal respond to the thematic needs and to issues like equal opportunities, gender balance, social equity and brain-drain?*

**Thematic needs:** Methodology: A survey has been done, through questionnaires, on line interviews and in situ visits, in all 9 Maghreb Universities, to clearly identify their thematic priorities. As indicated above a full table has been produced (by country, university, level) with the whole planning (and the phasing in the project duration). This appears in the table page 4 which lists the thematic fields and disciplines which have been identified as priorities by at least one of the Maghreb Universities and are in phase with their national priorities. The same table indicates as well the North-South thematic priorities for EU partners. The table page 4 indicates the target beneficiaries by level with proposed balance between the different target groups and countries. As seen in part 7.3 the selection procedure will guarantee that these priorities and the target groups' distribution are fully addressed, while keeping in balance the different partners' participation (as Hosts and Home), and respecting program's regulation in terms of distribution by levels, target group, gender equality .

**Social equity:** The proposed repartition of the mobilities and the selection procedures take on board the mobilities for students who suffer from socio-economic handicap. Not only will they have to be identified by their home University or by NGOs (for group 3 students), but they will get a bonus of +10 points in the selection criteria. They will have priority to

<sup>17</sup> INA : Institut National Agronomique

<sup>18</sup> INAT : Institut National Agronomique de Tunisie

<sup>19</sup> ENA : Ecole Nationale d'Agriculture

<sup>20</sup> ENFI : Ecole Nationale Forestière d'Ingénieurs

available student housing on campus. Special attention will be given to their socio-cultural integration and to extra linguistic support, if needed, both in the home and host Universities. All partners undertake to avoid discriminations based on age, sex (except to reach gender parity), political or religious criteria.

**Gender balance:** This is a difficult issue to address in the context of the program: at the difference of what has been the tendency in ERASMUS mobilities, the % of Maghreb women candidates to mobilities does reflect their actual % at the home university. The issue is not so much about selection of women candidates than about getting the appropriate number of women candidates from Maghreb Universities. Among the blocking factors our contacts at Maghreb Universities identified the family constraints (at « M » level most women students are married and some with children) as well as social reluctance to let the women students go abroad, as compared to the wide acceptance of male students' mobility. **Propositions :** to give 10 points bonus to female's application ; to attract more candidates in the "L" level (before marriage), to allow for shorter stays (3-4 months would be more acceptable to married women than the minimal 4 months planned by the program), to give them the priority to students housing (to make the families more "secure"). In any case the publicity around the program in the Maghreb countries should address particularly this target group, and the home institution will be aware of possible integration problems.

**The prevention of brain-drain** is addressed in part 7.4.3.

### 7.2.5 *How good/ balanced is the geographical coverage and spread of the partnership (both European and third-country institutions and associates)?*

**The Maghreb partners Universities** are located in the three target countries with a balance in each country in terms of student population, disciplinary fields, geographical localisation between the capital and other towns in different regions of the countries. 62 Maghreb HE institutions are members of AUF, thus ensuring that the Maghreb universities will all be informed about the project and will be able to participate to the mobility activities dedicated to target Group 2.

**The partners EU Universities** are located mostly in South of Europe (Spain, Italy, France); the southern localisation of most EU partners is justified by the geographical economical and cultural proximity with the other side of the Mediterranean sea. The partners have therefore developed long-standing cooperation and scientific exchanges with the Maghreb Universities. For the Maghreb Universities, one key objectives for mobility is the reinforcement the linguistic ability of students in the French language. The consortium includes French or Belgian Universities as well as the network of French speaking Universities (AUF). The French speaking Universities have all given a high priority to international cooperation toward the Maghreb countries, both in HE and research, they already welcome numerous students from Morocco, Algeria and Tunisia. The partners Universities are all active members of either HE network (AUF, Tethys, Natura): in the AVERROES consortium 13 Universities are members of Tethys and have been partners in several Euro-Mediterranean projects co-ordinated by Tethys. AUF, Natura and Tethys will play an important role in linking HE institution on both side of the Mediterranean Sea. They will contribute to widely disseminating the information to the Maghreb and European Universities. The Natura network will be involved in the mobility activities in the Agricultural, agronomical and Agro-industrial areas on both sides of the Mediterranean Sea. These networks will provide not only an extra bond durably linking the partnership, they will enable the consortium activities to start once approved, to be able to organise the first mobilities by September 2008.

**The University of Cadiz**, due to its geographical position by the strait of Gibraltar has long standing cooperation with the partners Universities in Morocco as well as with most HE Moroccan institutions.

The consortium also involves local and regional authorities (Languedoc-Roussillon Region, Provence-Alpe-Cote-d'Azur region (PACA) and Montpellier Agglomeration which have partnerships (for economic and cultural exchanges) with their Maghreb partners. These institutional partnerships will be reinforced by the project, thus contributing to their sustainability.

## 7.3 *Methodology to manage the partnership and implement of the mobility activities*

### 7.3.1 *Does the application show a sound methodology capable of covering the different types of education and different target groups in combination with a solid internal management, including efficient internal communication within the consortium?*

The following point describes the methodology and procedures proposed by the consortium to manage efficiently the mobility flows which are organised around three successive phases:

#### **1) Before the implementation of the Averroes project:**

- The countries' priorities in terms of flux, category of target groups, country of origin and host country, are made public on the project web sites with a call for candidates. **planned date March 2008** (<http://www.network-averroes.com>)
- The selection committee's through the coordinator will provide to all partners the list of beneficiaries validated by the selection committee and host Universities. **Starting date for mobilities : September 2008**
- The grant certificate (detailing the grant amount, duration, insurance, and administrative procedures), prepared by the coordinator, is delivered to the grant holder by the coordinator (copy to the institution of origin and the host institution).
- AUF's representation in Maghreb countries and the EU partners through their diplomatic representation in the Maghreb countries will facilitate and accelerate the visa issuing process.
- The coordinator will provide the **plane travel tickets, and insurance**, to each South-North mobility.
- UM2 will provide templates to each partner for the management of the mobility grants.
- For South-North mobility the host University will pay the grant **each month** for each AVERROES grant holder (creating a specific « Averroes project » post in their accounting system to follow all expenses and payments).

h) UM2 and all partners will publish the results of the selection process on their WEB sites and on the AVERROES site.

## **2) During the implementation of the Averroes project:**

- i) For South to North mobility, UM2 will buy the transport tickets and provide the grant holder with all relevant information to facilitate his/her arrival in the host country.
- j) Each grant holder will be ensured for the duration of her/his mobility and will benefit from local social benefits.
- k) The arrival of the grant holder in the host institution will engage the grant payment process on a monthly basis on the grant holder's a bank account in the host country.
- l) Monthly payment of the grant to each AVERROES mobility student/staff by the host University. The host university will end the payment at the end of the mobility. and inform both the coordinator and the home University
- m) The coordinator will buy and send the return transport ticket if a return ticket had not been delivered
- n) The institutions have agreed not to continue the mobility at the end of the Averroes mobility in order to avoid the brain drain.

**3) Reporting :** Each partner will provide each term a detailed financial report and a cumulative annual financial report to the coordinator on the basis of the list of grant holders in their Institutions, with the proof of each payment.

## **4) Available human resources:**

**The coordinator (UM2):** in order to implement this mission, the coordinator UM2 will take full responsibility for the overall management of the mobility flows (delivering travel tickets and insurance). The methodology described above will be applied. The operational workload has been estimated for the project duration at a full time project officer, plus time of the University accountant service to the financial management. The project will be coordinated by a senior academic staff at UM2 (who is UM2's own contribution to the project). Each "host" University will take in charge the payment of the grant to the welcomed students and staff (on their local bank account), for the duration of mobility. In order to cover the management costs and to ensure the operation of this service by the coordinator, each Averroes partner will refund a percentage of the funds received for administrative tasks to the coordinator (1000 Euros per partner). This will be agreed by the project executive board before the project starts.

Additionally, each partner, as well as AUF, Natura, PUEMLR, will mobilise when necessary (especially in case of problems), mobility experts, directly or via their local partners.

## **The project management will be assured by the following bodies:**

The Project Executive Board will be composed of a high level representative named by the rector or president of all partners' institutions. This board will meet annually; it will be in charge of:

- Measurement of the results and impact of the project activities in view of overall goals of the project and the ways they are reached. The board will validate the project quality chart (evaluation process, grid and criteria).
- Annual review of project performance and gaps and implementation of corrective action (if required); decisions upon all issues submitted by a partner.
- Deciding the strategy in terms of priorities for the mobility actions.

The Project Coordinator UM2 (supported by an internal project management team) will be in charge of:

- The coordinator will provide the **plane travel tickets, and insurance**, to each South-North mobility and templates to each partner for the management of the mobility grants.
- Coordination of the project activities and the project partners; report to EC about the project finances and results as requested; monitoring of the project progress and success from an academic prospective, via the internal evaluation process (*described in 7.3.5*).
- The project management: design of the project quality chart; assessment of the efficiency and performance of the incoming/ outgoing mobility process.

The Selection Committee in charge of the selection of candidates after each mobility call. This committee is composed of the project coordinator plus: 3 representatives from Maghreb Universities, 3 representatives from European Universities, 3 representatives from associated partners which are networks of Universities (TETHYS, NATURA, AUF and PUEMLR). This committee will produce the list of potential candidates to the host Universities and a report for the benefit of the whole consortium at the end of each selection process. Within the quality approach, the selection committee will provide suggestions for improvement of the selection procedure. This selection committee will be renewed every year.

## **Project Agenda:**

The project executive board will meet at the very beginning of the project in order to carry out an effective evaluation of the project tasks and of each partner's commitments. This includes:

- A precise explanation of what exactly the project hopes to achieve in concrete terms and what measurable criteria can be put in place to evaluate this.
- A concrete plan of action to be agreed for the first year, agreements regarding roles and responsibilities in this phase
- Designation of the selection committee, identification of a project "responsible person" in each partner institution, appointed to the project and liaising with the project manager.

**Each year, the project executive board will meet** to evaluate the activities which have been carried out by the project and define the priorities for future activities. The output of this work will be sent to all partners.

**Towards the end of the project, the project executive board will meet** to assess the project progress towards the precise goals which had been identified in the proposal and to prepare the sustainability of the project beyond its financing. The output of this evaluation will be considered a public deliverable, and put on the AVERROES website.

**An efficient internal communication** is implemented within the consortium via a common AVERROES website: based on an open source system, it will offer an extranet and an Intranet with a collaborative online workplace and content management system, to facilitate the project management work and establish good communication channels within the consortium. This portal will give access to the existing AVERROES website.

*7.3.2 Is the partners' level of involvement and participation in the action balanced? In particular how good is the distribution of the mobility activities among the partners? How good is their involvement in the selection procedure for students and academic staff mobility? Is there a comprehensive partnership agreement in place between the members?*

Each partner will be involved in the preparation, organisation and implementation of the mobility activities using the same common tools, thus favouring the transparency of the exchanges. A comprehensive partnership agreement will be in place between the members before the project starts. As mentioned in section 7.3.8 all partners will be actively involved in the selection procedures, in particular in pre-selecting candidates of their own institutions and in awarding diplomas after the mobility periods on the basis of the transcripts of records of the mobile students. They will take part in the partnership meetings, in the evaluation of the project impact in their institution, in the quality assessment of the hosting conditions. In the partner institutions, the organisation of the mobility (administrative procedures, hosting...) will be assured by the International Relation Offices (from 5 to 20 persons). The partnership agreement includes for each partner, provisions for satisfactory welcome of the mobile individuals as described in 7.3.6. The 20 partners will provide accommodation in the student residences or will help students to find other type of accommodation if necessary. University staff will have priority for accommodations in International Host Houses. As for the tuition fees, the partnership agreement foresees a waiver for the students who will have mobilities in the framework of diplomas awarded by the home institution, except in the case of "bridging programmes" which may have specific constraints. All partners have agreed to give a free access to sport or cultural facilities and to ICT equipments (WIFI).

The involvement of the partners in the selection procedure for students and academic staff mobility will be assured through their involvement in the selection committee as described in 7.3.4. They will all contribute to the dissemination of the information inside and outside their institutions, in particular towards the Maghreb Universities which are not members of the consortium. All partners will provide information about the project on their web sites and on the AVERROES website. The Maghreb partners will translate in Arabic the project brochure.

*7.3.3 How well does the proposal fulfil requirements in terms of numbers and types of mobility activities? How well balanced are the mobility flows proposed? Is there a clear and justified relation between them and the thematic expertise of the partner institutions, the profile of the students / academic staff concerned?*

The proposed distribution of mobilities (see table page 4) is in agreement with the recommendations of the call for proposals. 78% of the total mobility flow will concern Maghreb Universities (South to North) and 22% EU institutions (North to South). In order to foster existing collaborations, 75% will concern partners of the consortium (Target Group 1) whereas 20% will go to Target Group 2 and 5% to Target Group 3.

#### **South to North mobility:**

The three Maghreb countries will receive an equal share of the mobilities (84-85). Concerning the Master, Doctorate and Post-doctorate levels, an equal distribution is proposed for Groups 1 and 2. The different distribution of mobilities between Groups 1 and 2 (53% and 20% respectively of the total mobility) is due to the fact that Group 2 Universities are not eligible to have students at the undergraduate level.

Information to Group 2 Universities will be transferred by the partner institutions of Maghreb and also by the associated networks: AUF, through its 62 members in this region and by its 3 local permanent offices, will be an active relays toward these Universities. All EU partners through their existing cooperation, as well as Tethys (10 partners of the consortium are members of Tethys) and Natura will reach group 2 Universities, Natura will take in charge the mobilities in the agronomy sector. Only 5% of the total mobilities will go to Target Group 3 as Tunisia, Algeria and Morocco are considered as politically stable countries. Information to the concerned individuals will rely on the associations CIMADE and CIRE which are well placed to help potential refugees from these countries. An absolute priority will be given to these students, whatever the thematic field and the levels.

The greatest numbers of mobilities will be allocated to thematic fields considered as priorities by Maghreb Universities but a small number will be kept for other fields. The questionnaire mentioned above reveals that these priority fields are present in at least 3 EU Universities at all levels. As a result, candidates to South to North mobility will be offered the choice between 3 EU institutions. However, the consortium will see that the final distribution between EU partners is balanced. The programmes proposed by the European partners cover a large number of complementary fields at all levels, in particular those which correspond to the main needs and wishes of the Maghreb institutions.

Concerning staff mobilities, the Maghreb institutions have already expressed their wishes and priorities and they have identified the target groups so that the first mobilities should occur early during the academic year 2008-2009.

#### **North to South mobility:**

For North to South mobility, the target levels will mostly be at the doctoral and post-doctoral levels and also will concern academic staff. The Maghreb countries offer very interesting opportunities in fields which are of common interest for all partners. The following thematics have been identified by the EU partners: health (infectious and parasitary diseases) management of water resources, desertification, economy of rural areas, natural and environmental risks, geology,

archaeology, cultural heritage, Arab literature and civilisation, Some of the North-South mobilities will be dedicated to support existing or planned cooperation (for co-diplomas, co-tutoring of thesis).

#### **Future evolution:**

Analysis of the results of the first call for candidatures will enable the consortium to identify the “weak points” (regions or countries presenting too few candidatures) and to compare the real distributions of mobilities between levels, fields, target groups, with the expected ones. Through the quality assessment done at the end of the first year, we will analyse and address the causes of the observed discrepancies: insufficient information to institutions and individuals, inappropriate match between the levels of the students and of the syllabuses, difficulties of adaptation for the students arriving in the host country. Modifications will be introduced accordingly in the next call for candidatures.

*7.3.4 How well defined are the agreed mechanisms for students examination and study credits recognition and transfer? Will the ECTS (or other equivalent) mechanism be used by all partners? Will the students be provided with a Diploma Supplement?*

#### **Academic recognition will be granted at the end of all individual students' mobility:**

At the end of the mobility period, the student will receive from his/her host institution a transcript of records specifying the marks obtained for each of the courses followed, delivered in an ECTS/EDS compliant format, to be agreed upon by all partners; this will be part of the “AVERROES Charter” to be signed between the students and the two Universities (home and host). The home institution will guarantee full acceptance of this transcript for recognition of the study period abroad as part of the regular student curriculum for obtaining the final degree in his home University. In addition, a document based upon the “Diploma supplement” and covering the part of the curriculum achieved in the host University will be issued at the end of his/her studies by the host Institution, identifying the courses followed and the marks obtained during the student's study period abroad.

Individual mobility flows covering the totality of the curriculum required for obtaining a degree are not foreseen at this stage. In this case, the Diploma supplement will be issued by the student's host institution, previous agreement between host and home universities will guarantee full recognition of the Diploma supplement. During the project launching and throughout the project, planned academic staff exchanges will facilitate agreements for the creation of double diplomas or joint diplomas among partners, especially in the disciplines targeted as priorities by the partners. In the case of existing co-diplomas the two Universities (home and host) will apply the modalities defined in the co-diploma agreement and will jointly produce the diploma supplement for each student. In the case of co-tutoring of thesis the two doctoral schools (home and host) will conjointly produce the diploma supplement.

The individual student mobility flows “north/south” between European Universities and their partners' universities in Maghreb will be implemented according to the ECTS/EDS schema as well. The host universities in Maghreb, which have started to adopt the 3 levels (LMD) structure, will deliver an ECTS transcript of records specifying the marks obtained for each course followed during the mobility period. The home Universities via the “AVERROES Charter” will ensure the academic recognition of the studies carried out in the host University. For Maghreb Universities (target group 2) which have not yet implemented the Bologna process and are not prepared to deliver ECTS, the AVERROES agreement will guarantee that the student will be provided by his/her host institution with a transcript of records specifying the marks obtained for each of the courses followed. This transcript - delivered in an ECTS/EDS compliant format - by the host University, will be acknowledged by the home University. To make sure that this process is well understood by all concerned services in the Maghreb Universities, specific training actions are planned at the beginning of the project to facilitate this process and share best practices around the implementation of the Bologna process and ECTS /EDS: one of the project objective is to have it fully implemented by the end of the project through out the partnership.

*7.3.5 How efficient is the internal academic quality control system foreseen by the project?*

On top of the regular academic assessments of the mobile students performed under the responsibility of the host University, a quality control system will be implemented for the duration of the project and beyond: The project will adopt an internal academic quality control, based upon a quality assurance plan which will be validated by all partners before the project starts.

- 1- Identification of priorities: The partner Universities from Maghreb have defined at the start of the project, their priorities in terms of targeted disciplines, their expectation in terms of impact; this will be re-evaluated yearly.
- 2- Evaluation process: For individual mobility flows, the proposed methodology is based upon a three steps qualitative evaluation:
  - before each individual mobility an evaluation (via a questionnaire) of both the student or staff's objectives and expectations regarding the mobility and of his/her home institution
  - at the end of each mobility an evaluation of both the student or staff's satisfaction regarding the mobility and the evaluation of the mobility results as perceived by his/her home institution (via a questionnaire).
  - At the year +1 a questionnaire will be sent to the student and to the home University to assess the “impact” of the mobility flows in terms of academic performance, employability or jobs.
  - These evaluations will be under the responsibility of the Home Institution but monitored by the project executive board. Their results will be available to the partners (identities will be hidden), to enable a better tuning of the different procedures.
  - Simultaneously a qualitative analysis will be done in each “host” University to assess at the end of each year the “quality impact” of the mobility flows .This will provide feed back upon the selection procedures

- 3- At a “macro level “ an assessment of the longer term impact of the project in terms of mobility flows, co-diplomas, new cooperation agreements, will be done at the end of years 1, 2, 3. A quantitative analysis of the project mobility flows will be produced annually.

*7.3.6 Has the partnership put in place/planned ongoing monitoring system/activities in order to ensure academic quality during the individual mobility?*

The academic quality will be assured first by the quality process and by the transparency of the selection procedure: the proposed selection process once approved by all partners will be part of the consortium partnership agreement. It will be published on the AVERROES website and on all related websites as well as in the AVERROES brochure. For undergraduate level (bachelor or L) the decision of the selection committee will be the final decision. For graduate level (M) this decision will be submitted to the approval of the host institution (of the department in charge of the targeted Master program), because in most European countries admission to graduate studies (Master level) is selective, submitted to “*numerus clausus*”. For doctoral level candidates, the host University (the doctoral school and/or research Unit) will have the ultimate decision to accept or reject the candidate application. In all cases the selection criteria are made explicit; they are known in advance by all candidates and home institutions. This procedure, similar to the one used in the Erasmus exchanges, will be under the supervision of the co-ordinator, assisted by the selection Committee. The academic quality of the exchanges will be monitored by the coordinator through an ongoing evaluation process (*cf supra*). The results of the evaluation process will be communicated to each partner and will inform the selection committee.

At the individual level -for each mobility student- the transcripts of ECTS credits will guarantee the legibility of the student’s academic achievement during his/her mobility. Statistics will be produced (by home institution, by discipline, by level) to assess the results achieved during the mobility and to better monitor the selection process for the future. As the linguistic capacities are indeed a key element in the individual student’s academic achievement, all incoming students will benefit from language courses and from linguistic support as needed.

*7.3.7 How well presented are the activities related to the visibility, awareness raising, promotion of the mobility scheme? How will the partnership attract the appropriate number and profile of individual students and academic staff?*

As soon as March 2008, information on the AVERROES project and on its mobility scheme will be advertised on the AVERROES web site, and by all EU and Maghreb partners so that potential candidates belonging to Target Group 1 will start planning their future mobility. Each institution will designate a contact person who will be in charge of disseminating the information by all available means: website of the institution, leaflets, information meeting not only towards potential candidates and to the teaching, research and administrative staff who will be involved in the mobility or in the implementation of the mobility scheme. Concerning students belonging to Target group 2, the associated networks (AUF, TETHYS and NATURA) will also be in charge of disseminating the information to the Maghreb group 2 Universities and HE institutions. Information about the AVERROES project towards potential candidates of Target Group 3, will be given through specialised associations: CIMADE and CIRE.

Once the project has been accepted, the consortium will meet to establish the first year mobility plan (the number of available mobilities per University, target Group, level, thematic fields) This mobility plan together with all necessary information and detailed presentations of the selection procedures, deadlines to send an application file, etc will be sent to all partners and published . In order to start the mobilities as early as September 2008, a special procedure will be implemented this year (see section 7.3.8). Results from the selection committee, list of mobility students and staff with their thematic field and their host University destination will be made public and published on the different websites, to attract new candidates for the following “calls”.

*7.3.8 How coherent is the overall strategy, the specific methodology and the criteria set to guarantee an impartial and transparent selection process based on merit and equal opportunities? Describe the common standards agreed by the partnership for joint application, selection, admission and exams procedures.*

The selection procedure will be validated by all partners in the consortium agreement. Although partly inspired by the consortium experience in management of Erasmus mobility programs, the AVERROES selection procedure is set up to harmonize the methodology and to use identical and objective criteria. It will guarantee that the allocation of mobility grants goes to the best candidates while taking fully on board each partner University’s priorities (thematic and strategic) and each target country specific needs /constraints. A quality insurance approach will be applied to the whole procedure.

**Procedure:** The quality, transparency and efficiency of the selection process will be overseen by the selection committee (*described supra in 7.3.1*). All partners will agree upon the methodology proposed to guarantee fairness & full transparency of the procedure. The selection committee will promote equal opportunities to all candidates and investigate potential case of discrimination (either based on sex, age, religious or political affiliation). Potential candidates from target Group 3 will be reached through specialised NGOs as CIMADE. Preliminary contacts with these NGOs have shown few cases for the Maghreb countries. To better take on board the mobility students’ requirements and needs, the consortium will support the creation of an “AVERROES Student Association”; its representative will be invited to assist to the consortium board meeting and to the selection committee.

**Methodology and criteria:** The selection procedure will take place as follows:

1) Bi-annual **call for candidatures** initiated by the co-ordinator, advertised on the web sites of the each University partner of the consortium, of the partners and of the associated partners and networks. These calls will indicate the distribution of mobility between the thematic fields and the partners. Prior to the calls, all the partners will be asked to confirm their priorities (as home & host Universities) which will be finalised, taking into account suitable balances between institutions, thematic fields and levels.

2) **Applications by the candidates** (students and staff) will be published on-line through a bilingual form (French - English) identical for all institutions although specific for each level and target group. In addition, the candidates will have to provide complementary documents to allow an assessment of their academic level and project: transcript of the notes of the past two years, CV, letter of motivation, advice of the home university main professor. Applications at the Master and PhD levels will have to receive the agreement of the university department in charge of the Master course or of the PhD school. Members of staff (teaching, research, administrative) will have to provide a detailed description of their mobility project which should have the agreement of the head of the institution in order to guarantee its coherence with the institutional strategy.

3) The selection of the candidates by the selection Committee (see 7.3.9) will rely on several criteria: academic excellence (60%), knowledge of the language in the host institution (15%), relevance of the thematic priorities of this institution (25%). An extra bonus of 10 points will be given to women candidates, and also to students taking part in programs delivering double diplomas. The home University and the competent department (for L & M levels) plus the research lab, or doctoral school (for D and PhD levels) will be asked to give their opinion on the candidates on the basis of their academic excellence, of the Institution's own thematic priorities and of the coherency or complementarities with existing programs. The home University will be able to provide a "preliminary classification" of their candidates. However the selection Committee, having all these information, will then proceed to the selection and establish a list of selected candidates together with a complementary list. These lists will be sent to all partners and will also be available on the consortium web site. The co-ordinator will inform the rejected candidates.

A quality evaluation of the selection procedure and of its results will be performed each year. The AVERROES Students Association through its representative at the annual consortium meetings will be able to make suggestions on the various aspects of the mobility actions: selection, implementation, hosting conditions, exams, diploma recognition, etc

**Selection procedures for the academic year 2008-2009:** The procedures just described will be used to select students wishing to start their mobility early in the academic year 2008-2009 with the following adjustments made necessary by the short delay between the signature of the specific grant agreement (June or July) and the beginning of the academic year (September). To overcome this difficulty, we intend to start the selection procedures as early as March 2008. If the AVERROES project is selected and funded, the students will be able to join their host universities in September 2008. If not, scholarships available through local authorities and AUF, will be available to allow some of the selected students, to start their mobility at these dates with financial support.

#### Selection procedure Agenda for the first academic year (2008-2009)

Promotion of the Averroes project and diffusion	⇒	as from March 2008
Call for candidatures	⇒	March 2008
Closing date of the call and candidates' short-listing	⇒	April/May 2008
Kick off meeting of the executive board		
(Validation of the selection procedures and criteria)	⇒	June 2008
Selection of candidates (meeting of selection committee)	⇒	June 2008
Notification of the results to all candidates	⇒	before the 1 <sup>st</sup> of July 2008
Beginning of the first mobilities	⇒	as from September 2008

#### 7.3.9 *How well the cross-cutting requirements of equal opportunities, gender-balance, and encouraging participation of disabled and economically disadvantaged people or indigenous population are integrated in the selection of the candidates?*

All partners undertake to avoid discriminations based on age, sex, political or religious criteria. The candidates of Target Group 3 will be identified and contacted by the specialised associations CIMADE and CIRE. The consortium will promote the participation to the program of women (see supra 7.2.4) of disabled or of socially disadvantaged students (via an extra bonus for the selection) and will eventually adapt some of the mobilities actions to take on board specific conditions required for these candidates to succeed in their mobility. We are well aware however that the issues of gender equalities are not easily addressed. Although in some Maghreb countries, like Tunisia, they are taken into account at the University. Mobilities abroad for several months are a problem for advanced students who are often married and with strong familial constraints.

#### 7.3.10 *How well presented are the practical arrangements for the reception of incoming students and scholars in the host institution in particular the assistance for obtaining visa, administrative support, housing facilities, languages courses, support for visa/ residence permit, etc.*

In addition with the practical assistance and administrative support provided by the coordinator's staff and each of the partners to facilitate the individual student/staff/academic all through his/her mobility (travel, insurance, finances, visas (cf 7.1.1), each incoming student, staff and scholar, will be welcomed by each host institution. Special support will be offered

by the “International Office”, quite experienced in the management and welcome of international students. All partners in Maghreb and Europe have agreed to provide individual assistance to incoming AVERROES students; this includes : housing facilities (whenever possible on Campus facilities) or assistance to find proper housing in the private sector, activities aiming at social integration; a student “mentoring programme”, assistance with residence permits, social insurance or other social benefits. An information brochure will be provided for each target country. In Montpellier, the PUEMLR (associated partner) has a widely recognised expertise in the hosting of large number of foreign students. The PUEMLR has produced many information supports and tools, which will be made available to all partners.

All of the European Universities will offer to the AVERROES students upon arrival and during their mobility the same services (linguistic, administrative and cultural support), as they offer now to their ERASMUS students. In addition to the services offered by AUF, all European and Maghreb partners as well as some associated partners such as TETHYS and PUEMLR will offer for students arriving more personalised welcome and specific services:

- pick up at the airport
- special assistance to get residence permits ,to apply for social benefits, to register at the University
- Booked student housing or international academic guest house when available, assistance for renting private housing. Some Universities (U. Genoa ) offer 4 free hotel nights at the youth hostel upon arrival
- student « mentor » ,
- contact person at the International office: through this office a follow up of the mobility student during his stay will be done by the host University (eventually in liaison with the home University) to facilitate the students’ integration and to prevent & address any adaptation problem.

The same services will be offered by Maghreb host Universities for students and scholars from European Universities.

Students learn a lot from one another: an AVERROES students Association will be created to foster communication and experience sharing between the students.

Students’ information regarding all these services will be provided on the AVERROES website, with direct links to all the partners’ website. An information brochure will be produced based upon the experience of AUF and of PUEMLR which already provides all these services to over 5000 foreign students and scholars (more than 140 nationalities) arriving in any one of the Montpellier Universities. The students will be in permanent contact between the host and home institutions. This will be one of the key factors for the success of the programme.

### **Language**

Part of the selection criteria will be based on linguistic capacities. To make sure that the selected students have the required linguistic knowledge to attend courses, linguistic support is planned in all European Universities. Incoming students will benefit either of existing language courses for ERASMUS students or of specific programs for the AVERROES students, free of charge. In addition, activities aiming at social integration and “intercultural exchange” are planned. For doctoral, post doctoral students and academic staff the linguistic requirements and social integration needs are different and will be specifically analysed to provide the most appropriate answer. For North-South mobility the use of French and English may be a substitute to the Arabic language, but Maghreb Universities will provide basic linguistic support if needed.

## **7.4 Sustainability**

*7.4.1 Is the project likely to be sustainable in the light of its impact on its target groups and at institutional level? (Including recognition of studies among partners, creation of international cooperation cells in third- countries.)*

Sustainable cooperation with mutual benefit will be ensured through the mobilities which will be implemented (fields and levels) and through the adopted procedures.

**At the academic level** the expected impact of the AVERROES project will be to raise the academic excellence and increase the international visibility of the Maghreb Universities, through the development of new curricula and the significant increase of co-diplomas and of co-tutoring thesis. It will be supported by the selection procedures (priorities to exchanges based on co-diplomations and co-tutoring agreements). Whenever possible, researchers and academic staff exchanges will be planned for every co-diploma and for co-tutoring doctoral thesis. The experience gained during the project about on common recognition of mobility periods (ECTS/EDS), in coherence with the Bologna recommendations. It will also benefit to the Maghreb Universities and enable them to further deploy the HE reforms. The project will support this process and help administrative staff to adjust to the required change and to implement new tools; this will have a structuring effect upon the whole HE sector. The Maghreb Universities will, thus, gain better visibility and recognition through the harmonisation of the curricula structure with international standards.

Another key issue identified by the Maghreb partners, confronted with a growing students’ enrolment, is to provide better students’ information, orientation and follow up services. These are also priorities for French Universities which have started to initiate such services. Sharing of good practices between partners on these issues will contribute to the sustainability of the project results beyond its completion. In most Maghreb Universities the International offices are operational and some of them as rather well staffed. Through the project, the sharing of experience and best practices, will enable the International relation offices to develop durable links, as the basis for further cooperation activities beyond the project.

**Concerning University Governance:** The project puts a special emphasis on staff exchange and training sessions on University governance, involving not only administrative and academic staff but also high level staff (e.g. general secretary). This is one of the priorities identified by the Maghreb partners Universities: better University governance is

also one of EC's priorities, with long term structuring effect. The sharing of good practices between partners on such issues, as quality insurance, evaluation strategies, strategic planning, management will have priorities in the staff mobility. **Concerning research**, linking of the mobilities at the PhD level with research staff exchanges from the same research area and in both directions will make the co-tutoring of thesis more efficient and will foster long term collaborations. Links between doctoral schools are planned in the project which will also develop joint research activities and sharing of research resources between research laboratories on either side of the Mediterranean (this is already the case between some partners). Joint partnership in FP7th research programs and other European or bilateral initiatives will be encouraged and facilitated, with the support of the on going PROMEDAccess program. AVERROES will relay upon this program to submit joint research proposals FP7th with Maghreb partnerships. In this prospective, AVERROES will establish links with the National Information Points (PIN) and local contact points in the 3 Maghreb countries.

#### *7.4.2 Is the project likely to have multiplier effects and plan for capitalisation of the project results and dissemination activities in Europe and third-countries? Is there any communication strategy on this purpose?*

In order to have a multiplier effect, the following actions will be engaged:

- All the information concerning the project: participants, application and selection procedures, thematic field priorities, available mobilities in all partner institutions, etc...will be available on the websites of the consortium. They will be advertised by the associated networks AUF, Natura, Tethys towards their affiliated members in Europe and in Maghreb. The results of the mobility activities in term of recognition of diplomas, creation of joint diplomas, teaching innovative experience will be disseminated through the same communication channels.
- Organisation of Joint meetings on specific topics (Bologna reform, University governance, quality approach in HE, professionalization of curricula, Innovation and transfer) will be organised in the three Maghreb countries, with the support of the associated networks, for all universities and representatives of the Ministry of HE of these countries.
- The annual evaluation of the project results will be published on the project WEB site and on each partner web site and presented in a report to the Ministry of HE in each target country to have multiplier effects.
- The AVERROES Student Association will be involved in all these actions so that the results and impact of the project can be evaluated in terms of employability and professional know-how.

#### *7.4.3 How well does the proposal tackle brain-drain prevention?*

Globalisation of the economy is strongly affecting the HE institution both in Europe and in Maghreb: not only their best students and scholars are attracted to US Universities by scholarships but they seldom return. This is also happening between Maghreb and Europe. All European Universities within the consortium are well aware of this risk as they receive every year several hundreds of students from Maghreb, many of whom study toward a degree in a European University with the objective to access to employment in Europe. We address this issue by selecting short term mobilities for L-M students so that they only achieve part of a curriculum in a European University and must return to their home institution to get their final degree. The use of standardised ECTS transcripts of records for both home and host institution will guarantee that the mobility period is fully acknowledged for the final degree by the home University. For doctorate level, longer mobilities are foreseen. They will mostly be achieved in co-tutored thesis, so that the candidate will have a doctorate with the double diploma of the host and home Universities, increasing strongly his capacity to find suitable employment in his home country. The development of co-diplomas, mostly at M level, and of co-tutoring of thesis, as planned in the project, will work in that direction. We plan to foster the creation of an average of 10 new co-diplomas and 40 co-tutoring a year. For scholars, the mobility program will create stronger links between doctoral schools. The reinforced cooperation between research labs and research institutes from the partnership (including associated partners) will enable a young researcher to have access to excellent research facilities for a specific research. The resource sharing approach and exchange of scholars are both strategic to prevent permanent brain drain. In all cases students will be required to sign the AVERROES Charter which includes a commitment from the student to return to his home University after his mobility.

Our project aims to reinforce in the same process the academic and scientific excellence of our partners Universities in Maghreb, to help the Maghreb Universities improve their governance and their management, to develop new curricula and to professionalize their existing curricula. But, this is not sufficient to prevent the present brain drain. The attractiveness of American or European Universities is not only due to their higher academic level, but also to the capacity of the economy to provide jobs for the students after graduation. Mobility flow between European University and Maghreb must contribute to the capacity of Maghreb Universities to professionalize their curricula and to contribute to the development of the economy through innovation transfer. All students will benefit from a training in the use of information and communication technology. All master and doctoral/post-doctoral mobility students will benefit from training sessions on entrepreneurship and innovation transfer, to promote the creation of start ups: within the associate partners are several "Technopoles" from both side of the Mediterranean which will provide adequate support for young doctorate to become entrepreneurs.